



Document Package
for
2026 Annual General Meeting of Shareholders
Electricity Generating Public Company Limited

Friday, April 17, 2026 at 2.00 p.m.
Through electronic means (E-AGM) via Zoom

**Please scan the QR Code on the cover (Company/Securities information)
to access the Company's 2025 One Report and
the Invitation Letter for the Shareholders' 2026 Annual General Meeting**

**Please read and thoroughly comprehend
the practices for Shareholders' 2026 AGM and Guidelines for Attending of E-AGM**

EGCO CS/136/2026

March 16, 2026

Subject: Notice of 2026 Annual General Meeting of Shareholders

To: Shareholders of the Electricity Generating Public Company Limited

Attachments:

1. Minutes of the 2025 Annual General Meeting of Shareholders
2. 2025 Annual Report (Form 56-1 One Report)
3. Profiles of the Proposed Auditors
4. Scope of Duties and Responsibilities of Board Committees
5. Profiles of the Nominated Directors and the Definition of the Company's Independent Director
6. Registration Form containing QR Code
7. Guidelines for Attending the 2026 Annual General Meeting of Shareholders
8. Document Required for Meeting Registration, Proxy Appointment and Voting
9. Guidelines for Attending the Meeting via Electronic Means through Inventech Connect and for Voting through the TSD Investor Portal
10. Proxy Form B (Form A, B, and C are available for download from EGCO Group's website)
11. Profiles of Independent Directors Designed as Proxy Holders of 2026 Annual General Meeting of Shareholders
12. Relevant Provisions of the Company's Articles of Association for Shareholders' Meeting
13. Privacy Notice for Shareholder, Proxy Holders and Meeting Attendee for the 2026 Annual General Meeting of Shareholders in accordance with the Personal Data Protection Act B.E. 2562 (2019)
14. Form for Submitting Questions in Advance for the 2026 Annual General Meeting of Shareholders

Notice is hereby given that the Board of Directors of Electricity Generating Public Company Limited ("EGCO" or "Company") at its Meeting No. 2/2026 held on February 27, 2026, unanimously resolved to convene the 2026 Annual General Meeting of Shareholders on April 17, 2026 at 2.00 p.m. **to be held solely by electronic means (E-AGM)**, in accordance with the applicable laws and regulations governing electronic meetings, to consider the following matters.

Agenda 1 **To Consider and Approve the Minutes of the Shareholders' 2025 Annual General Meeting**

General Information: The 2025 Annual General Meeting of Shareholders was convened on April 11, 2025. The minutes of the meeting attached herewith as Attachment # 1 were publicized on the Company's website (www.egco.com) on April 24, 2025.

Board of Directors' Opinion: The minutes of the 2025 Annual General Meeting of Shareholders are accurate and complete. It is therefore proposed that the Shareholders' Meeting approve the minutes of the 2025 Annual General Meeting of Shareholders.

Voting Requirement: Resolution shall be adopted by the majority of the votes of the Shareholders who attend the meeting and cast their votes.

Agenda 2 **To Acknowledge the Company's Performances in 2025**

General Information: The Company's 2025 Annual Report has been published on the website of the Stock Exchange of Thailand (SET). To facilitate Shareholders' access to the information, the 2025 Annual Report (Form 56-1 One Report) can be downloaded by scanning the QR Code provided in Attachment # 2.

The following is a summary of the Company's performance in 2025 as reported in the Management Discussion and Analysis included in the 2025 Annual Report:

On January 24, 2025, EGCO RISEC II, LLC, a wholly owned subsidiary of EGCO in the United States, completed the sale of its 49% ownership interest in RISEC Holdings, LLC (RISEC Holdings) to Shell Energy North America (US), L.P.

On January 30, 2025, Yunlin Offshore Wind Farm, operated by Yunneng Wind Power Co., Ltd., in which EGCO holds a 26.56% ownership interest, has completed fully operation. All 80 wind turbine generators have been completely constructed and installed, successfully generating and supplying electricity to the grid. The project is now fully operational and able to generate full revenue for the shareholders.

On March 7, 2025, Millennium Energy B.V., a wholly owned subsidiary of EGCO in the Netherlands, completed the divestment of its 100% ownership interest in Boco Rock Wind Farm to Tilt Renewables, a renewable company in Australia.

On March 24, 2025, the Quezon Power (Philippines) Limited Co. (QPL), a wholly owned subsidiary of EGCO in the Philippines, entered into a new 400 MW Power Supply Agreement (PSA) with a major retail electricity supplier. The new PSA has a long-term

contract of 15 years and serves to replace the existing contract, which is scheduled to expire on May 30, 2025.

On April 11, 2025, Phoenix Power B.V., a wholly owned subsidiary of EGCO domiciled in the Netherlands, holding stakes in PT Chandra Daya Investasi (CDI), successfully made an additional capital injection of USD 95 million into CDI to support the continued development and expansion infrastructure and utility businesses.

On June 13, 2025 and September 26, 2025, EGCO Pinnacle II, LLC, a wholly owned subsidiary of EGCO in the United States, completed the acquisition of a 49% ownership interest in the 126 MW Downeast Wind, LLC and the 125 MW Wheatsborough Solar, LLC, respectively.

On December 12, 2025, EGCO Linden II, LLC, a wholly owned subsidiary of EGCO, completed the acquisition of an additional 10% ownership interest in Linden TopCo, LLC., increasing its ownership from 28% to 38%.

As of December 31, 2025, EGCO Group operated 48 power plants across seven countries: Thailand, Lao PDR, the Republic of the Philippines, the Republic of Indonesia, the Republic of Korea, the Republic of China (Taiwan), and the United States with a total contracted capacity of 6,844 MW equity. The operating power plants had a total contracted capacity of 6,788 MW equity, while projects under development accounted for an additional 56 MW equity. Additionally, EGCO owned 13 other energy-related projects.

For financial performance in 2025, EGCO Group recorded a net profit of THB 4,727 million, decreasing by THB 685 million from 2024's net profit of THB 5,412 million mainly due to decrease in power plants' operating profit. However, the Company also recognized a gain from the divestment of its investments in RISEC Holdings and Boco Rock Wind Farm, along with lower impairment on assets.

The operational profit in 2025 (excluding the effects of non-recurring items, unrealized gains (losses) on financial instruments, deferred income (expense) tax, foreign exchange and lease income) was THB 4,439 million, decreasing by THB 4,844 million from the previous year. The decline was mainly attributable to the commencement of electricity supply under the new PSA by QPL on October 26, 2025, which the electricity sales unit price was lower than the previous contract that expired on May 30, 2025. In addition, Paju Energy Services Co., Ltd. and BLCP Power Co., Ltd. had lower electricity sales unit prices. PT Manambang Muara Enim Co., Ltd. had lower coal sales volumes and selling prices, and Nam Theun 1 Power Co., Ltd. had a longer maintenance period compared to the previous year. Nevertheless, CDI recorded higher other income and

Xayaburi Power Co., Ltd. had higher electricity sales volumes. The acquisition of 49% ownership interest in Project Pinnacle II, LLC was also completed.

As of December 31, 2025, EGCO Group realized the total assets of THB 221,706 million, decreasing by THB 19,357 million mainly due to the decreases in cash and cash equivalents, as well as financial assets measured at amortized cost from the repayment of long-term loans to financial institutions. In addition, property, plant and equipment decreased as a result of the divestment of investment in subsidiaries.

EGCO Group recorded total liabilities of THB 121,661 million, decreasing by THB 14,762 million mainly due to the repayment of long-term loans to financial institutions.

The Shareholders' equity was THB 100,045 million, decreasing by THB 4,595 million mainly due to a decrease in other components of equity. Meanwhile, unappropriated retained earnings increased.

To ensure that EGCO can drive its business sustainably across all dimensions while remaining aligned with the current business environment, EGCO Group has adopted the "POWER4" strategy to guide its operations during 2025–2027. The strategy focuses on maintaining a balance between strong operational performance, continuous business expansion, and achieving the Company's goal of becoming a low-carbon organization. In 2025, EGCO Group conducted its business in accordance with this strategy, including: the execution of a new PSA for the Quezon Power Plant, a thermal power plant in the Philippines, investment in the Pinnacle II Renewable Portfolio in the United States, and additional investment in the Linden Cogen, natural gas fueled cogeneration facility in the United States. In parallel, EGCO Group placed strong emphasis on optimizing its investment portfolio to ensure maximum efficiency. Notable actions included the divestment of its investment in the RISEC power plant, a gas combined-cycle power facility in the United States, and the Boco Rock Wind Farm in Australia.

Beyond business operations, EGCO Group remained committed to its role as a responsible member of society, continuously prioritizing community, social, and environmental development in line with its corporate mission. In 2025, EGCO Group supported a wide range of initiatives across these dimensions, including:

- **The handover of the Doi Pui Summit Nature Trail** in Chiang Mai Province, developed by the Thai Conservation of Forest Foundation—an organization founded and supported by EGCO Group. The project enhanced the safety, durability, and accessibility of the natural trail, promoting ecotourism while strengthening the connection between nature and local community livelihoods. This initiative fostered greater awareness and participation in addressing climate change and conserving natural resources in a sustainable manner.

- The organization of the exhibition “**Scientific Innovation Discovery Journey - EGCO Base: Mission for Change**” at the National Science and Technology Fair, aimed at inspiring youth to develop innovations and apply scientific knowledge to address and mitigate climate change challenges in the future.
- **The provision of relief bags to support communities affected by flooding in southern Thailand.**

Over the past year, EGCO Group has systematically strengthened its corporate governance framework by enhancing its Governance, Risk, and Compliance (GRC) practices to ensure greater robustness and modernity. This CG enhancement was achieved through revision to the charters of the Board of Directors, its sub-committees, and the Independent Directors’ Charter, thereby clarifying roles and responsibilities. In addition, the Group has continuously promoted awareness and understanding of related-party transactions among directors and executives to enhance transparency, ensure alignment with the guidelines of the Securities and Exchange Commission, and support the sustainable conduct of business.

In 2025, EGCO Group received significant recognition and successfully passed assessments by various relevant institutions across multiple areas. These included achieving an AA rating in the SET ESG Rating 2025 within the Resources sector; receiving an “Excellent” CGR rating (5 stars) for 2025 for the 17th consecutive year; earning the highest honor, the “Sustainability Disclosure Award,” for the 7th consecutive year; being recognized as a 2025 Outstanding Role Model Organization Award for Human Rights in the Large-scale business organization category for the 4th consecutive year; and being selected as a constituent of the Dow Jones Sustainability Indices (DJSI) Emerging Markets Index in the Electric Utilities sector for 2025. In addition, EGCO and EGCO Engineering and Service Co., Ltd. received certification as members of the Thai Private Sector Collective Action Against Corruption (CAC) for the 3rd consecutive time, while Khanom Electricity Generating Co., Ltd. received the certification for the second time. These achievements reflect EGCO Group’s consistently effective operations, enhanced credibility, and balanced engagement with stakeholders across all sectors. They also reaffirm EGCO Group’s strong commitment to conducting business responsibly while advancing toward its goal of achieving net-zero greenhouse gas emissions by 2040.

Board of Directors’ Opinion: As the Company’s overall performance is satisfactory, the Board of Directors therefore proposes that the Shareholders’ Meeting to acknowledge the Company’s 2025 performance and its future business plan.

Voting Requirement: This agenda does not require Shareholders' voting.

Agenda 3

To Consider and Approve the Financial Statements for the year ended December 31, 2025

General Information: Section 112 of the Public Limited Companies Act, and Article 39 of the Company's Articles of Association state that the board of directors shall prepare the balance sheet and the profit and loss account as at the last day of the accounting year of the Company. Such statements which are audited by the Company's auditor shall be presented to the meeting of shareholders for approval at the annual ordinary meeting.

The Company's Financial Statements for the year ended December 31, 2025 were audited and certified by Ms. Amornrat Pearmpoonvatanasuk, Certified Public Accountant (Thailand) No. 4599, the Company's auditor, with the review of the Audit Committee. Details are presented in Attachment # 2 and the summary is as follows:

Description	Consolidated (THB'000)	Separate (THB'000)
Total Assets	221,706,808	113,580,757
Total Liabilities	121,661,332	32,610,951
Total Revenues	35,243,792	7,276,247
Shares of Profit from Investment in Associate and Joint Venture Entities	4,961,354	-
Net Profit Attributable to Owner of the Parent	4,727,386	3,693,533
Earnings per Share	8.98	7.02

Board of Directors' Opinion: The Company's Financial Statements have been audited and certified by the Company's auditor and reviewed by the Audit Committee. The Board of Directors is of the opinion that the Company's Financial Statements for the year 2025 fairly present, in all material respects, the Company's financial position, financial performance, and cash flow in accordance with Thai Financial Reporting Standards, and are reliable and prepared in compliance with applicable laws and regulations. The Board of Directors therefore considers it appropriate to propose that the shareholders approve the Financial Statements for the year ended December 31, 2025 as presented.

Voting Requirement: Resolution shall be adopted by the majority of the votes of the shareholders who attend the meeting and cast their votes.

Agenda 4

To Consider and Approve the Dividend Payment from Operating Results of 2025

General Information: Section 116 of the Public Limited Companies Act, and Article 42 of the Company's Articles of Association state that the Company shall allocate not less than 5% of its annual net profit less the accumulated losses brought forward (if any) to a reserve fund until this fund attains an amount not less than 10% of the registered capital. With respect to this, the Company's reserved fund has reached the amount of THB 530 million which is 10% of the registered capital as required by law.

The Company has a policy to pay dividend either at approximately 40% of the consolidated net profit after taxation or at the steady incremental rate except in the circumstance where investments are required for business expansion, or such dividend payment would significantly impact on the normal operation of the Company. In addition, the dividend payment shall not exceed the retained earnings of the Company. Moreover, EGCO informed shareholders at the 2011 Annual General Meeting that it strives to maintain both net profit and dividend pay-out ratio.

Additionally, Article 41 of the Company's Articles of Association states that the Board of Directors may pay interim dividend if the profit is adequate for doing so and shall report the same to the shareholders at the next meeting. The Company hereby reports to the shareholders that the Board of Directors at its meeting no.8/2025 on August 22, 2025 resolved the interim dividend payment from the first half-year operation at THB 3.25 per share for 526,465,000 shares totaling THB 1,711 million and the dividend payment was made on September 19, 2025.

To appropriate the profit as a dividend, the Company considers the net profit in 2025 amounting to THB 4,727 million or THB 8.98 per share, which has decreased from the 2024's by THB 685 million. The operating profit in 2025 amounted to THB 4,439 million, decreasing by THB 4,844 million from the 2024's operating profit. Considering the Company's future investment plan, cash flow, maintenance of the dividend payout ratio and retained earnings of the separate Financial Statements, the dividend for 2025 should be paid at THB 6.50 per share, accountable to THB 3,422 million, which is the same amount as the approved dividend for 2024. As the interim dividend for the first half of 2025 has been paid at THB 3.25 per share, the dividend for the second half of 2025 will be paid on April 28, 2026 at THB 3.25 per share from net profit, totaling THB 1,711 million for the aggregate shares of 526,465,000. The dividend payout ratio is at 72.39%, higher than the company's dividend payment policy.

The comparison of the dividend payment between 2024 and 2025 is as follows:

Description	2024		2025 (Proposed)	
Net Profit / (Loss) (THB million)	5,412		4,727	
Number of shares	526,465,000		526,465,000	
Earnings (loss) per share (THB)	10.28		8.98	
Dividend per share (THB)	6.50		6.50	
	3.25	3.25	3.25	3.25
Dividend amount (THB million)	3,422		3,422	
Dividend Payout Ratio (%)	63.23		72.39	

Board of Directors' Opinion: The shareholders' meeting is requested to acknowledge the payment of interim dividend for the first half of 2025 in the amount of THB 3.25 per share. Given the Company's operating results, future investment plan, cash flow and dividend payment policy, the Board of Directors propose that the Shareholders' meeting approve the dividend payment for the second half of 2025 at THB 3.25 per share from net profit, totaling THB 1,711 million, payable on April 28, 2026. The total dividend payment for 2025 will therefore be THB 6.50 per share, or THB 3,422 million in total.

Voting Requirement: Resolution shall be adopted by the majority of the votes of the shareholders who attend the meeting and cast their votes.

Agenda 5

To Consider the Appointment of the Auditors and to Determine the Audit Fee

General Information: Section 120 of the Public Limited Companies Act and Article 29 of the Company's Articles of Association state that the Company shall appoint the auditor and determine the audit fee at the Shareholders' Annual General Meeting. The Notification of the Capital Market Supervisory Board No. Tor Jor. 75/2561 dated November 20, 2018 regarding the amendment to the rules of auditor rotation, states that an auditor of a listed company in SET must be rotated every seven fiscal years, regardless of consecutiveness, and must refrain from performing audit services for such listed company for five consecutive fiscal years.

The Board of Directors and the Audit Committee have reviewed the performance of the audits from PricewaterhouseCoopers ABAS Limited (PwC) and concluded that they possess a high level of professional expertise, independence, and impartiality. With extensive experience in auditing within the energy sector, they have consistently demonstrated continuity in their audit work and a deep understanding of EGCO's operation. In addition, PwC provides high-quality audit services, offering valuable

advisory support and delivering accurate and timely reports. The firm is widely recognized for its international auditing standards and extensive reputation. Furthermore, its global network includes coverage in the countries where EGCO has invested.

Considering these qualifications, the Board and the Audit Committee deem it appropriate to appoint the auditors from PwC as the Company's auditors for year 2026 by designating one of below auditors to perform auditing work and express opinions on the Company's financial statements;

1. Ms. Wanvimol Preechawat, Certified Public Accountant (Thailand) No. 9548
2. Mr. Boonrueng Lerdwisewit, Certified Public Accountant (Thailand) No. 6552
3. Ms. Rodjanart Banyatananusard, Certified Public Accountant (Thailand) No. 8435

Profiles of the proposed auditors are shown in the Attachment # 3. As the list above, Ms. Wanvimol Preechawat is the Auditor who has affixed the signature to review or audit and express opinion on the EGCO Group's financial statements for year 2026. This is the first year following Ms. Amornrat Pearmpoonvatanasuk who had affixed the signature to review or audit and express an opinion for seven consecutive years through 2025. The other two auditors have not yet signed the EGCO Group's Financial Statements, nor have they provided any opinion. These practices complied with the regulation of the Capital Market Supervisory Board and the resolution of Audit Committee regarding the auditor rotation. The proposed audit fees and the out of pocket for year 2026 are detailed below:

Unit: THB

Audit Fee	2025	2026 (Proposed)
Audit Fee	4,311,000	4,848,000
Out-of-pocket expenses	215,000	215,000

Comparing to the 2025 audit fee, the audit fee for 2026 was increased by THB 537,000 attributable to the change of auditor in affiliated company, which resulted in additional fees for reviewing the financial statements audited by other audit firms, and the fees for auditing international taxation (Pillar Two) that impacts the consolidated financial statements, resulting in a higher audit fee.

Moreover, the non-audit fee in 2025 amounted to THB 7,546,500. During the year 2025, the total payment of THB 1,422,000 was made, leaving the remaining amount of THB 6,124,500 to be paid.

Additionally, the auditors from PwC have served as auditors of EGCO and all subsidiaries except Quezon Power (Philippines) Limited Co. (QPL), Quezon

Management Service Inc., Quezon Power, Inc., Mauban Holdings Company Inc., and Vientopower Inc., which have appointed auditors from SyCip Gorres Velayo &Co., as their statutory auditors, due to their experience and familiarity with the companies' business. Furthermore, EGCO's Board of Directors will ensure the timely completion of its financial statements.

It should be noted that PwC and the proposed auditors to serve EGCO and its subsidiaries have neither interest nor relationship with the Company, its subsidiaries, executives major shareholders, or other related persons that may deprive their independence in discharging their duties.

Board of Directors' Opinion: After due consideration, the Board of Directors opined that the selected auditors and the presented audit fee, as detailed below, as reviewed by the Audit Committee with due consideration of the auditors' qualifications, experience, firm reputation, and proposed audit fee, should be proposed to shareholders' meeting for approval.

1. To appoint Ms. Wanvimol Preechawat, Certified Public Accountant (Thailand) No. 9548, Mr. Boonrueng Lerdwisewit, Certified Public Accountant (Thailand) No. 6552 and Ms. Rodjanart Banyatananusard, Certified Public Accountant (Thailand) No. 8435, of PwC as the Company's auditors for the year 2026, whereby any one of them is authorized to conduct the audit and express an opinion on the Company's financial statements. The audit fee for year 2026 shall be THB 4,848,000, with out-of-pocket expenses for audit work in Thailand of not exceeding THB 215,000. Any expenses incurred from overseas audit work shall be borne by the Company.
2. To authorize the Board of Directors to appoint PwC's alternate certified public accountants as the Company's auditors in the event that the appointed auditors are unable to perform their duties.
3. To authorize the Board of Directors to approve the audit fee for reviewing financial statements of any new subsidiaries, associated and joint venture companies in 2026.

Voting Requirement: Resolution shall be adopted by the majority of the votes of the shareholders who attend the meeting and cast their votes.

Agenda 6

To Consider and Determine the Directors' Remuneration

General Information: Article 14 of the Company's Articles of Association prescribes that directors are entitled to remuneration comprising salary, meeting allowance, other allowances, and bonus.

The Nomination and Remuneration Committee has reviewed the criteria for determining the director remuneration. The review considers the appropriateness of their duties, the company's performance, the board's effectiveness, the level of responsibility assigned, and industry benchmarks. Additionally, the committee seeks to offer competitive incentives to attract and retain qualified individuals. Accordingly, it recommends that the shareholders' meeting consider the proposed director's remuneration.

1. The bonus amount shall be awarded at 0.5% of the Company's net profit with a maximum cap at THB 25 million. The allocation of the bonus shall be at the discretion of the Board of Directors. The Chairman and Vice Chairman of the Board would receive 25% and 10% additional bonus allocation, respectively.
2. The Directors' monthly remuneration and meeting allowance should be maintained at THB 30,000 per month and THB 10,000 per time, respectively. The Chairman and Vice Chairman of the Board would receive 25% and 10% additional remuneration for both monthly remuneration and meeting allowance. Any absent directors would not receive the meeting allowance.
3. The remuneration of Board's sub-committees, namely Audit Committee, Risk Oversight Committee, Investment Committee, Nomination and Remuneration Committee, and Corporate Governance and Sustainability Committee would be maintained as in 2024. Additionally, the Chairman of each Sub-Committee would receive 25% additional remuneration for both the monthly remuneration and meeting allowance. Any absent directors would not receive the meeting allowance.
4. There are **no other benefits** granted to the Board of Directors or the Sub-Committees.

Details of directors' remuneration compared between 2025 and 2026 are shown below.

Unit: THB

Board of Directors and Subcommittees	2025			2026 (Proposed)		
	Monthly remuneration	Meeting allowance (per meeting)	Bonus	Monthly remuneration	Meeting allowance (per meeting)	Bonus
Board of Directors						
-Chairman	37,500	12,500	0.5% of net profit, capped at MTHB 25, allocated at the directors' discretion.	37,500	12,500	0.5% of net profit, capped at MTHB 25, allocated at the directors' discretion.
-Vice Chairman	33,000	11,000		33,000	11,000	
-Director	30,000	10,000		30,000	10,000	
Audit Committee						
-Chairman	25,000	25,000	None	25,000	25,000	None
-Member	20,000	20,000	None	20,000	20,000	None

Board of Directors and Subcommittees	2025			2026 (Proposed)		
	Monthly remuneration	Meeting allowance (per meeting)	Bonus	Monthly remuneration	Meeting allowance (per meeting)	Bonus
Risk Oversight Committee						
-Chairman	25,000	25,000	None	25,000	25,000	None
-Member	20,000	20,000	None	20,000	20,000	None
Investment Committee						
-Chairman	25,000	25,000	None	25,000	25,000	None
-Member	20,000	20,000	None	20,000	20,000	None
Nomination and Remuneration Committee						
-Chairman	25,000	25,000	None	25,000	25,000	None
-Member	20,000	20,000	None	20,000	20,000	None
Corporate Governance and Sustainability Committee						
-Chairman	25,000	25,000	None	25,000	25,000	None
-Member	20,000	20,000	None	20,000	20,000	None

The duties and responsibilities of each Board's Committee are hereby submitted for Shareholders' information as Attachment # 4.

5. The remuneration of any committee newly established or revised during the year shall be at the Board's discretion according to appropriateness and responsibility.
6. The President is not entitled to any directors' remuneration.

Board of Directors' Opinion: After due consideration of recommendation of the Nomination and Remuneration Committee, taking into account the directors' responsibilities, Company's performance and industry benchmarks, the Board of Directors proposes that the shareholders determine the directors' remuneration as proposed.

Voting Requirement: Resolution shall be adopted by the votes of not less than two-thirds of the total number of votes of the Shareholders attending the meeting.

Agenda 7

To Consider and Elect Directors to Replace the Retiring Directors

General Information: Section 71 of the Public Limited Companies Act and Article 17 of the Company's Articles of Association state that one-third of the nearest number to one-third of the directors shall retire by rotation at the Shareholders' Annual General Meeting and the retiring directors may be re-elected.

At the 2026 Annual General Meeting, 5 directors will retire by rotation comprising 2 independent directors and 3 non-executive directors, namely

1. Mr. Anya Khanthavit	Independent director
2. Mr. Paisan Mahapunnaporn	Independent director
3. Mr. Toshihiro Oki	Non-executive director
4. Mr. Masatoshi Inoue	Non-executive director
5. Mr. Christopher Robert Starling	Non-executive director

The Company has invited all Shareholders to recommend director nominees in advance through the Company's website and SET Portal from October 1 to December 31, 2025. However, no nominations were received by the deadline. Consequently, qualified candidates were identified through the Company's director nomination process, including candidates from the State Enterprise Directors Pool of the Ministry of Finance and the Director Pool of the Thai Institute of Directors Association (IOD). The Nomination and Remuneration Committee, excluding directors with conflicts of interest in this election, carefully reviewed the candidates' qualifications in accordance with applicable laws, the Company's Articles of Association, and relevant regulations. The consideration also took into account the appropriate composition of the Board, as well as the skills, experience, and expertise required to support the Company's strategic direction and strengthen corporate governance. Additionally, the Committee considered each nominee's past performance, dedication, and commitment throughout their previous tenure as directors.

Board of Directors' Opinion: The Nomination and Remuneration Committee carefully reviewed the nomination of director nominees and their qualifications in accordance with the established process. The Board of Directors, excluding directors who had a conflict of interest in this agenda, is of the opinion that the Shareholders' Meeting should consider the appointment of the following five directors:

Nominees	Nominated Positions
1. Ms. Parichart Sthapitanonda	Independent director
2. Mrs. Raweewan Bhuridej	Independent director
3. Mr. Toshihiro Oki	Non-executive director
4. Mr. Masatoshi Inoue	Non-executive director
5. Mr. Christopher Robert Starling	Non-executive director

The nominated directors have been considered through the Company's established nomination process and meet the relevant qualifications. Their expertise aligns with the Company's business strategy and will further strengthen corporate governance to support the corporate strategy objectives. Additionally, after due consideration, the Board of Directors affirms that the nominees for independent director positions meet all

legal requirements and regulatory criteria for independent directors and are capable of providing independent and constructive opinions for the benefit of the Company.

Profiles of the nominated directors as well as definition of the Company's independent director are shown in Attachment # 5.

Voting Requirement: Resolution shall be adopted by the votes of not less than four-fifths of the total votes of Shareholders attending the meeting and having voting right.

Agenda 8 **To Consider Other Matters (if any)**

General Information: The second paragraph of Section 105 of the Public Limited Companies Act and the second paragraph of Article 34 of the Company's Articles of Association prescribe that shareholders holding an aggregate number of shares not less than one-third of the total number of shares sold may request the meeting to consider other matters in addition to those specified in the agenda.

Board of Directors' Opinion: Shareholders have the right to propose other matters as specified in the Public Company Act and the Company's Articles of Association.

Pursuant to Section 225 of the Securities and Exchange Act, the Board of Directors has resolved to fix the record date for determining shareholders entitled to attend the 2026 Annual General Meeting of Shareholders and receive the dividend on March 16, 2026.

Shareholders are cordially invited to attend the Meeting on the date and time specified above. As the Meeting will be conducted solely via electronic means (E-AGM), shareholders wishing to attend are required to submit a request (e-Request). Upon successful registration, a username and password for access to the Inventech Connect System for live streaming and electronic voting (e-Voting) will be provided. **The e-Request system will be available from April 2-16, 2026, until the conclusion of the Meeting. Shareholders may access the system on April 17, 2026, from 12:00 p.m. onwards until the end of the meeting. Shareholders are advised to review the procedures for attending the Shareholders' 2026 Annual General Meeting, the registration requirements proxy appointment, and voting procedures via TSD Investor Portal, as detailed in Attachment # 7-9.** Shareholders who are unable to attend the Meeting may appoint a proxy to attend and vote on their behalf by using the proxy form provided in Attachment # 10. In this regard, the Company kindly requests shareholders to appoint one of the Company's independent directors as their proxy and vote at the Meeting on their behalf. The profiles of the independent directors, namely (1.) Mr. Pasu Loharjun, Vice Chairman, Lead Independent Director, Chairman of the Corporate Governance and Sustainability, and member of Nomination and Remuneration Committee (2.) Mr. Somkit Lertpaithoon, Independent Director, Member of Risk Oversight Committee, and Member of the Corporate Governance and Sustainability Committee

(3.) Mr. Supanit Chaiyawat, Independent Director, and Corporate Governance and Sustainability Committee Member, are provided in Attachment # 11. None of them has any special conflict of interests in respect of the meeting agendas, except for Agenda 6 relating to directors' remuneration.

The Notice of the 2026 Annual General Meeting of Shareholders, together with the relevant supporting documents and the proxy forms, is also available on the Company's website www.egco.com.

In the case that you have any questions or inquiries on the meeting agendas, please forward your questions to the Company through the provided channels: by mail, by email to cs@egco.com, or via the Advance Inquiry Submission Form by scanning this QR Code. Details are provided in Attachment # 14.



In addition, please be informed that EGCO Group will arrange the 2026's Site Visit for shareholders at EGCO Cogeneration Power Plant, located in Rayong province. Details of the activity will be posted through EGCO's website: www.egco.com, Facebook: EGCO Group, and Line Official: EGCO IR.

Yours faithfully,

A handwritten signature in blue ink, appearing to read "Tawatchai Sumranwanich".

Tawatchai Sumranwanich
President

Corporate Secretary Division
Tel. 0 2998 5020-27

Note: An English version of the Notice of Shareholders' Annual General Meeting for Year 2026 has been prepared from the Thai version. In the event of a conflict or a difference in interpretation between the two languages, the Thai version shall prevail.



Minutes of Shareholders' 2025 Annual General Meeting
of
Electricity Generating Public Company Limited

The Shareholders' Annual General Meeting (AGM) was convened at 2.00 p.m. on April 11, 2025, via electronic means (E-AGM), with the meeting controlled and broadcast live from the Saisamphan Room, 9th floor, EGCO Tower, No.222, Vibhavadi Rangsit Road, Tungsohong, Laksi, Bangkok. Four hundred and thirty-seven (437) shareholders attended the meeting, which comprised twenty-four (24) attending in person and four hundred and thirteen (413) by proxies, representing 348,842,645 shares which accounted for 66.2578 % of the total outstanding shares, which was greater than one-third of the total issued shares. Then, the meeting constituted a quorum according to the Company's Articles of Association. Mr. Prasert Sinsukprasert, the Chairman of the Board of Directors of the Electricity Generating Public Company Limited (Company or EGCO) chaired the meeting ("Chairman").

Before calling the meeting to order, the shareholders were informed that the Company would collect, use, and disclose their personal data including audio, images, and videos of all attendees for the benefit of meeting management, record, and preparation of meeting minutes, etc.

Thereafter, the Chairman declared the meeting open and introduced the directors who attended the AGM to the shareholders as follows:

1. Mr. Pasu Loharjun Vice Chairman, Lead Independent Director, Chairman of the Corporate Governance and Sustainability Committee ("CC"), and Nomination and Remuneration Committee ("NRC") member
2. Mr. Paisan Mahapunnaporn Independent director, Chairman of Audit Committee ("AC"), and NRC Member
3. Mr. Anya Khanthavit Independent Director, Chairman of the Risk Oversight Committee ("ROC"), and AC member
4. Mr. Shinsuke Nakayama Director, Chairman of the NRC, and IC member

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| 5. | Mr. Somkit Lertpaithoon | Independent Director, CC member, and ROC member |
| 6. | Mr. Supanit Chaiyawat | Independent Director and CC member |
| 7. | Mrs. Nujchanart Laohathaimongkol | Independent Director, AC member, and NRC member |
| 8. | Mr. Thepparat Theppitak | Director and IC member |
| 9. | Mrs. Patcharin Rapeepornpong | Director and NRC member |
| 10. | Mr. Pisut Painmanakul | Director, CC member, and ROC member |
| 11. | Mr. Hideaki Nakayama | Director and ROC member |
| 12. | Mr. Shinichiro Suzuki | Director and IC member |
| 13. | Mr. Christopher Robert Starling | Director |
| 14. | Ms. Jiraporn Sirikum | President, IC member, CC member, and ROC member |

All 15 directors attended the Meeting, accounting to 100% of the total directors.

Ms. Jiraporn Sirikum, President, then introduced the following Senior Executives attending the Meeting:

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| 1. | Mr. John Matthew Palumbo | Senior Executive Vice President – Business Development (International) |
| 2. | Mr. Prasit Laohawirapap | Senior Executive Vice President – Business Development (Domestic) |
| 3. | Mr. Gumpanart Bumroongit | Senior Executive Vice President – Operation Management |
| 4. | Mr. Somkiat Suttiwanich | Chief Financial Officer |

The Chairman informed the Meeting that Ms. Amornrat Pearmpoonvatanasuk, the Company's auditor from PricewaterhouseCoopers ABAS Ltd. (PwC), was invited to attend the AGM to answer inquiries on the Financial Statements. To assure the shareholders that the Company's AGM complied with laws and regulations, the Company engaged Baker & McKenzie Legal Consultants Ltd., represented by Mr. Preeda Meksisuwan and Ms. Sasipha Wongvisetson as the AGM inspectors to review the verification process of shareholders' and proxies' documents, the establishment of the meeting quorum, the voting procedures, the vote counting and processing. Moreover, in facilitating the Company's E-AGM by Zoom system, a certified platform, was adopted

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along with the voting system, Inventech Connect, developed and self-assessed by Inventech System (Thailand) Co., Ltd. This was done to meet the requirements set forth by the Electronic Transactions Development Agency (ETDA) and ensure compliance with the Emergency Decree on Electronics Meetings of B.E. 2563 (2020) and the Notification of the Ministry of Digital Economy and Security regarding the Standard for Maintaining Security of Meetings via Electronic Means.

After that, the Chairman assigned Mrs. Kulkanok Leongsoithong, Corporate Secretary, to inform the meeting of procedures for voting, asking questions, and providing comments in the E-AGM which could be summarized as follows:

The voting processes of each agenda were summarized as follows:

1. After opening the voting for each agenda and explaining the voting method, shareholders were allowed to cast their votes within 1 minute.
2. When voting, each shareholder or proxy holder had voting rights equal to the number of shares held in the Company where one share was equal to one vote. Shareholders or proxies had to cast one vote among these options: Agree, Disagree, or Abstain, while the custodians were allowed to split their votes. Once the voting system closed, the results of each agenda would be announced accordingly.
3. Shareholders who had special conflict of interests in any agenda were ineligible to cast the vote in such agenda except the agenda to consider the director election.
4. The Company should deduct the voting of Disagree and Abstain from the total result and the remaining would be counted as Agree.
5. If shareholders selected "cancel the vote" and failed to cast a new vote in the agenda within the specified time, the Company should consider such vote as Agree. Nevertheless, shareholders could change their decisions until the closing time.
6. If shareholders left the meeting (log-out) before the voting on any agenda was completed, they were excluded from the quorum of such agenda, and their votes were not be counted in such pending agenda. However, the shareholders or proxy holders were allowed to attend the meeting or cast the votes in the next agenda.
7. General agenda required the majority of votes of shareholders who attended the meeting and cast their votes. In case of a tie in votes, the Chairman of the Meeting should cast his vote for final resolution. Exception was made for the following agendas.
 - Agenda 6 regarding the directors' remuneration, which required at least two-thirds of the total votes of shareholders attending the meeting; and

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- Agenda 7 regarding the election of directors to replace the retiring one, which required at least four-fifths of the total votes of shareholders attending the meeting and having the rights to vote agenda.

The Company provided 3 channels for shareholders to ask questions or provide recommendations as follows:

1. The advance inquiry form, which was sent to the shareholders as detailed in the meeting notice (Attachment # 14). The Company would consider answering such questions in each agenda, respectively.
2. The Q&A channel by selecting a desired agenda and pressing "Questions" button, followed by "Send Questions".
3. The VDO Conference by selecting a desired agenda and pressing "Inquire via video and audio" button to confirm the queue reservation. Once the staff arranged the queue, shareholders were notified to turn on the camera and microphone to introduce themselves and ask questions.

In case of flowing stream of questions, the Company would consider answering some questions in the Meeting room as deemed appropriate and would record the remaining in the minutes of meeting.

EGCO had the right to delete images and audio of shareholders who either asked questions or provided comments which were unpolite, defaming, violated laws and human rights, or disruptive to the meeting.

In addition, for equitable treatment of shareholders, EGCO offered the right for minor shareholders to propose a meeting agenda and nominate the qualified director candidates in advance for 2025 AGM on EGCO's website from September 1 – December 31, 2024. After the due date, there was neither proposal of AGM agenda nor qualified director nomination.

The Chairman then convened the meeting in accordance with the following notified agendas.

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Agenda 1 To Consider and Approve the Minutes of the Shareholders' 2024 Annual General Meeting

The Chairman proposed to the Meeting to consider the minutes of the AGM of the year 2024 held on April 12, 2024 which had been disclosed on EGCO website (www.egco.com) since April 25, 2024.

Next, the Chairman invited questions/recommendations from the shareholders. Since there were no advance inquiries and no questions during the meeting, the Chairman then called for the voting to approve the minutes of the Shareholders' 2024 AGM held on April 12, 2024. The resolution required the majority of votes of shareholders who attended the meeting and cast their votes.

RESOLUTION:

Having considered the matter, the shareholders approved the minutes of the Shareholders' 2024 AGM with the majority of votes of the shareholders who attended the meeting and cast their votes, as follows:

Voting Result	No. of Votes (1 share = 1 vote)	Percent of the total votes of shareholders attending the Meeting and cast their vote
Approved	349,333,774	100.0000
Disapproved	0	0.0000
Abstained	4,577	-
Total voting shares	349,338,351	-

Agenda 2 To Acknowledge the Company's Performances in 2024

The Chairman reported to the meeting that the Company's 2024 annual report was presented in One Report format recommended by the Office of Securities and Exchange of Commission of Thailand to reflect the Company's performance in aspects of economics, society, environment, and corporate governance. Also, the 2024 annual report marked the fifth year since EGCO presented its performance report in QR Code format, aiming to reduce paper consumption, save cost, and be more convenient to access than that in the hard copy format. The incurred

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cost saving for year 2024 of THB 2,570,000 was donated on behalf of “EGCO’s shareholders” to the “Thai Forest Conservation Foundation”, aiming to conserve the environment.

After that, the Chairman presented to the meeting the video representing the Company’s 2024 performance and 2025 annual business plan which was detailed in the 2024 Annual Report submitted to the shareholders with the notice to the 2025 AGM in QR Code format. The details could be summarized as follows:

1. Performance in 2024

On January 9, 2024, EGCO Compass II, LLC, a wholly owned subsidiary of EGCO in the USA, successfully acquired a 50% ownership interest in a 1,304 MW portfolio of three operating natural gas-fired combined cycle power facilities (CCGT), known as the “Compass Portfolio”. This acquisition followed the purchase and sale agreement with affiliates of Lotus Infrastructure Partners on September 8, 2023. Moreover, Compass Portfolio consists of (1) Marcus Hook Energy, L.P. (Marcus Hook), a 912 MW CCGT facility located in the state of Pennsylvania; (2) Milford Power, LLC (Milford) and (3) Dighton Power, LLC (Dighton), which hold 205 MW and 187 MW facilities, respectively, in the state of Massachusetts.

On January 28, 2024, EGCO Cogeneration SPP Replacement Power Plant managed by EGCO Cogeneration Co., Ltd., and 80% owned by EGCO, commenced commercial operation. Located in the Rayong Industrial Park, Map Kha sub-district, Nikhom Pattana district, Rayong province, the plant is a newly developed gas-fired cogeneration facility with a net capacity of 74 MW. It was built to replace the existing plant, whose Power Purchase Agreement (PPA) expired in 2024. The facility operates under a 25-year PPA with the Electricity Generating Authority of Thailand (EGAT) as part of the SPP Replacement scheme, with a contracted capacity of 28 MW. The remaining electricity and steam are supplied to industrial users in the Rayong Industrial Park and surrounding areas.

On May 29, 2024, Roi-Et Green Co., Ltd., a renewable power plant with 70.30% ownership by EGCO and located in Roi Et Province, ceased its operations and electricity sales following the completion of its 21-year PPA with the EGAT. The plant has a contracted capacity of 8.80 MW.

On October 18, 2024, EGCO RISEC II, LLC, a wholly owned subsidiary of EGCO in the USA, entered into a purchase and sale agreement with Shell Energy North America (US), L.P. (SENA),

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Cogentrix RISEC CPOCP Holdings, LLC and Cogentrix RISEC CPP II Holdings, LLC, the latter two being subsidiaries of the Carlyle Group. The agreement outlined a divestment transaction in which EGCO RISEC II, LLC would divest its 49% ownership interest in RISEC Holdings, LLC (RISEC) to SENA while Carlyle would simultaneously divest its 51% ownership interest in RISEC to SENA. This transaction was completed on January 24, 2025. RISEC indirectly owns the Rhode Island State Energy Center, LP, an entity that owns a 609 MW gas combined-cycle power facility located in Johnston, Rhode Island, in the USA.

The Yunlin Offshore Wind Farm (Yunlin), one of Taiwan's largest offshore wind farm, in which EGCO holds a 26.56% stake, had completed the wind turbine installation and reached full operational capacity on January 30, 2025. All 80 wind turbines, with a total capacity of 640 MW, generate electricity for the Taiwanese power grid via two onshore substations near the townships of Taixi and Sihu. The electricity generated by Yunlin is purchased by Taiwan Power Company under long-term 20-year PPAs.

2. Financial Performance in 2024

For financial performance in 2024, EGCO Group recorded a net profit of THB 5,412 million, increasing by THB 13,796 million from 2023's net loss of THB 8,384 million mainly due to increase in power plants' operating profit and decrease impairment on assets. However, there was an increase in unrealized foreign exchange losses due to FX fluctuations.

The operational profit in 2024 (excluding the effects of non-recurring items, impairment loss on assets, unrealized gains (losses) on financial instruments, deferred income (expense) tax, foreign exchange and lease income) was mainly due to 1) the higher electricity revenue from Yunlin, Quezon Power (Philippines) Company Limited and Nam Theun 2 Power Company Limited, 2) increased revenue recognition from project sales by Apex Clean Energy Holding LLC, and 3) the acquisition of a 50% ownership interest in Compass Portfolio. However, Paju Energy Services Company Limited had lower electricity sales unit price, Solarco Company Limited ended the subsidy of adders and Khanom Electricity Generating Company Limited had lower electricity sales volumes.

As of December 31, 2024, EGCO Group realized the total assets of THB 241,063 million, increasing by THB 2,170 million mainly due to the depreciation of property, plant and equipment,

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impairment of investment and goodwill. However, there was an increase in long-term loans to joint ventures.

EGCO Group recorded total liabilities of THB 136,423 million, decreasing by THB 1,584 million mainly due to a decrease in trade payable and trade payable to a related party.

The Shareholders' equity was THB 104,640 million, decreasing by THB 586 million mainly due to a decrease in other components of equity. Meanwhile, unappropriated retained earnings increased.

3. Overview of Business Investment

As of December 31, 2024, EGCO Group operated 43 power plants across eight countries Thailand, Lao PDR, the Republic of the Philippines, the Republic of Indonesia, the Commonwealth of Australia, the Republic of Korea, the Republic of China (Taiwan), and the USA with a total contracted capacity of 7,019 MW equity. The operating power plants had a total contracted capacity of 6,857 MW, while projects under development accounted for an additional 162 MW equity. Additionally, EGCO owned 13 other energy-related projects.

4. Social and Sustainable Development

For responsibilities in the community, society, and environment, EGCO was committed to fostering sustainable communities, society, and environment from the outset. In 2024, key initiatives in this area include:

- EGCO Ecosystem: A sustainable corporate waste management project that has been in operation since 2020.
- Science Exhibitions: the educational initiatives to inspire youth in science, innovation, and energy technology.
- Pha Hua Nak Nature Trail in Chaiyaphum Province: developed by Thai Conservation of Forest Foundation, which was founded and supported by EGCO Group. This project aims to enhance the trail's safety and accessibility for eco-tourism, providing local communities with additional income while promoting long-term environmental conservation.

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5. Corporate Governance

Regarding corporate governance, EGCO integrated Governance, Risk and Compliance (GRC) into its work processes. These initiatives encouraged EGCO's sustainable growth founded on ethics, transparency, stakeholder engagement, and legal compliance. The highlighted initiatives in 2024 were shown below.

- **Revising Anti-Corruption policy and guidelines** to expand the scope to include anti-fraud matters and enforcement covering the practice of business partners, agents, and intermediaries, along with clarifying the guidelines to align with practical implementation.
- **Raising awareness of good corporate governance among its directors, executives, and employees** through various initiatives, including AI Governance Training, ESG-Related Risks and Management training, a training session on "*the Role of Executives and Employees in Anti-Corruption*", and CG activities under the theme "*Treatment of Stakeholders*".

Apart from EGCO's commitment to integrating sustainability into its business operations in line with ESG principles, the Company received numerous recognitions and assessments from relevant organizations. Key achievements in 2024 included: the SET ESG Rating award, with an AA rating in the Resources sector; selection as a member of the Dow Jones Sustainability Indices (DJSI) in the Emerging Markets Index under the Electric Utilities category; the Human Rights Model Organization Award; the Sustainability Disclosure Recognition Award 2024; and the renewal of certifications for the Thai Private Sector Collective Action Against Corruption (CAC) for Khanom Power Plant as the 2nd time and for EGCO as the 3rd times. In addition, EGCO Engineering and Service Company Limited is in the process of applying for its 3rd CAC membership. These achievements reflected EGCO's dedication to conducting business in alignment with its vision and mission, ensuring sustainable growth under ESG principles while striving to achieve Net Zero by 2050.

6. Business Direction in 2025

In terms of business operations, EGCO has announced its "Triple P" strategy to drive the organization forward, focusing on sustainable growth in all dimensions. This strategy balances business opportunities, strong and consistent performance, and the transition to a low-carbon organization. By implementing this approach, EGCO aims to enhance its revenue and profitability, concentrate on its core power business while exploring energy-related business opportunities, and optimize its investment portfolio. To illustrate this strategy, EGCO divested RISEC, a gas

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combined-cycle power facility in the USA, and Boco Rock Wind Farm in Australia. These strategic divestments are intended to strengthen EGCO's position for future high-potential renewable energy investments. Additionally, EGCO was selected in the 2nd Round of RE Big Lot Bidding. Among its current assets, EGCO Cogeneration SPP Replacement power plant and the Yunlin offshore wind farm have completed construction and were now ready for revenue recognition.

After that, the Chairman invited questions/recommendations from the shareholders. There were questions from Q&A channel which the Chairman, the President, and the Management clarified the questions. The clarification could be summarized below.

Question: Mr. Rungsan Thitiyanurak, shareholder, questioned as follows:

1. According to EGCO's investment projects in the USA and Taiwan, was there any risk of impact from the conflict between the Houthi group and the USA, as well as the potential conflict between China and Taiwan?
2. Following the government plan to reduce electricity tariffs, how did the Company plan to address the potential decline in revenue and possible increase in operating expenses? Will the reduced income have any impact on the Company's dividend payouts?

Answer:

1. The Chairman assigned Ms. Jiraporn Sirikum, President, to clarify the questions that EGCO had the Risk Oversight Committee and the Risk Management Committee that closely monitored global situations through the Risk Management and Business Development divisions. EGCO placed great importance on geopolitical considerations in every country where EGCO operated its business. Regarding the ongoing tensions between China and Taiwan, and between the Houthi group and countries in the Middle East with the USA, EGCO's operations in both the USA and Taiwan remain under stable legal frameworks and robust infrastructure. Moreover, EGCO had assessed the situation and believed that the current tensions had not yet impacted its operations. In addition, the Company had a comprehensive risk management plan in place to ensure readiness and resilience in response to evolving circumstances.
2. The Chairman explained that if the government implements a reduction in electricity tariffs, EGCO would not be significantly affected, as most of its customers are EGAT, which bears the fuel cost and operates under long-term

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PPAs. In contrast, for Industrial Users (IUs), where EGCO bears the fuel cost, the proportion of contracted capacity based on EGCO's equity stake accounts for only 2%.

Additionally, Ms. Jiraporn, President, clarified that EGCO's current overseas investments accounted for 56% of its total investment portfolio, with the remaining being domestic. As such, the tariff reduction by the government might not have a significant impact on EGCO's operations and dividend payments. At the same time, the Company effectively manages domestic project expenses to ensure cost-efficiency and appropriateness. Moreover, EGCO maintained a dividend policy to pay approximately 40% of consolidated net profit after corporate income tax, which reassured shareholders of the Company's ability to maintain consistent dividend payouts.

Question: Mr. Anupap Tippayakornkit, shareholder, asked about the progress of investment and development under the 2nd Round of RE Big Lot Bidding for projects without fuel costs under the Feed-in Tariff (FiT) scheme for 2022–2026, and whether EGCO plans to proceed by the end of 2025.

Answer: Ms. Jiraporn Sirikum, President, assigned by the Chairman, clarified that EGCO was ready to invest and develop those projects, however, it was currently awaiting clarity from the government regarding the legal considerations. At present, the government has put the project on hold. Once a clear policy is announced, EGCO will be ready to proceed immediately.

EGCO was awarded a total of 11 projects with a total capacity of 448 megawatts. These investments included both Small Power Producer (SPP) projects under PPAs with EGAT, and Very Small Power Producer (VSPP) projects under PPAs with PEA. Both project types have a 25-year PPA and sell electricity under the Feed-in Tariff (FiT) scheme at a fixed rate of THB 2.1679 per unit throughout the contract period.

Question: Mrs. Suwannee Assanurags, shareholder, inquired about recent political discussions suggesting that the government might be purchasing more electricity than necessary. Did these statements have any significant impact on EGCO, and did the Company need to adjust its investment plans as a result?

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Answer: The Chairman explained that EGCO currently operated its electricity generation and distribution in accordance with regulations and long-term contracts with EGAT and PEA. Therefore, any future changes in policies would not expect to significantly impact the Company. Additionally, approximately 56% of EGCO's investment portfolio consisted of power plant projects and related businesses located overseas across six countries, including in the Lao PDR, Indonesia, the Philippines, Taiwan, South Korea, and the USA. As such, if the Thai government were to change its power procurement policy in the future, the EGCO Group would likely not be significantly affected by such changes.

Question: Mr. Supoth Bowornrupphon, shareholder, questioned as follows:

1. The contract capacity under the new PPA of QPL power plant in the Philippines was lower than the previous contract. Does this imply that the tariff in the new contract and the profit will be lower than the previous one? Since the power plant will commence commercial operation and generate revenue in Q4/2025, will this result in lower revenue recognition in EGCO's Q3/2025 Financial Statements?
2. Will the adjustment of the USA's reciprocal tariff policy impact on EGCO's investments?

Answer:

1. Mr. Gumpanart Bumroonggit, Senior Executive Vice President – Operation Management, assigned by the Chairman, answered that the new PPA is a 15-year agreement to supply electricity to the Retail Market, which is growing rapidly and requires competitive electricity prices. However, the QPL power plant would be under maintenance to enhance its efficiency before commencing commercial operation under the new agreement to ensure that the power generation cost remained competitive. This would help reduce the power generation costs, which were expected to increase QPL's profitability from electricity sales. When compared to the previous PPA, the electricity tariff under the previous agreement was more favorable, allowing EGCO to recognize higher profits. However, the new contract is expected to remain profitable for EGCO throughout its 15-year term.
2. Mr. Somkiat Suttiwanich, Chief Financial Officer, assigned by the Chairman, explained that the construction costs for EGCO's investment projects in the USA, including both natural gas-fired and renewable energy power plants,

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have been determined and fixed in advance. Additionally, the project mainly utilizes fuel from domestic sources in the USA, so EGCO was not affected by the recent tariff policy changes. If policy is officially enforced in the future, it may affect the project costs of new projects, especially those requiring imported material such as solar panels from China or other countries that are subject to high U.S. import tariffs.

Question: Mr. Chusak Jang-itsarakul, shareholder, questioned as follows:

1. Why was the Paju power plant not reported in the video presentation?
2. Could the Asset Recycling strategy truly generate profits? If so, why had not any other companies adopted this principle?

Answer:

1. The Chairman clarified that in order to fully present the Company's performance and respond to shareholders' inquiries, the Company selected only projects that had completed investment and construction within the year 2024 to be included in the presentation. Therefore, the exclusion of the performance of Paju power plant from the video presentation was not significant. Moreover, the performance of Paju power plant in 2024 was approximately THB 2,700 million.
2. Mr. Somkiat Suttiwanich, Chief Financial Officer, assigned by the Chairman, replied that the Company has been concretely implementing the Asset Recycling strategy since 2024, focusing on asset valuation to determine the appropriate timing to hold or divest assets. This approach allows EGCO to reallocate its capital to new projects with higher potential. Furthermore, EGCO pursues a flexible investment strategy through both Mergers and Acquisitions (M&A), which differs from its previous practice of holding assets until the end of their contract terms.

There was no further question; therefor, the Chairman proposed the Meeting for acknowledgement of the Company's performance in 2024 and operation plan in 2025.

RESOLUTION:

With the permission from the shareholders, the Company's performance in 2024 and operation plan in 2025 were noted.

Shareholders' 2025 Annual General MeetingApril 11, 2025**Agenda 3 To Consider and Approve the Financial Statements for the year ended December 31, 2024**

The Chairman delegated Ms. Jiraporn Sirikum, President, to report the consolidated and Company's Financial Statements for the year ended December 31, 2024 which were audited and certified by Ms. Amornrat Pearmpoonvatanasuk, Certified Public Accountant (Thailand) No. 4599, the Company's auditor, with the review of the Audit Committee ("AC"). The details were summarized as below:

Description	Consolidated (THB'000)	Separate (THB'000)
Total Assets	241,062,655	115,888,798
Total Liabilities	136,422,456	34,718,880
Total Revenues	43,679,076	8,384,897
Shares of Profit from Investment in Associate and Joint Venture Entities	8,473,015	-
Net Profit Attributable to Owner of the Parent	5,411,474	3,660,549
Earnings per Share	10.28	6.95

After that, the Chairman delegated Mr. Paisan Mahapunnaporn, Independent Director in the capacity of the AC Chairman, to verify to the shareholders after the review of the committee that EGCO's Financial Statements were accurate and complete, and the significant accounting items that affected the Financial Statements had been updated to ensure the correctness and in compliance with related laws and regulations of the accounting records. The Financial Statements were detailed in the 2024 One Report.

After that, the Chairman invited questions/recommendations from the shareholders. There were no advance inquiries and no questions during the meeting, the Chairman then called for the voting to approve the Company's Financial Statements for the year ended December 31, 2024 which were audited and certified by the Auditor and reviewed by the AC. The details were shown in the Financial Statements distributed to shareholders along with the notice to the meeting. The resolution required the majority of votes of shareholders who attended the meeting and cast their votes.

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RESOLUTION:

Having considered the matter, the shareholders with the majority votes of shareholders who were present in the meeting and cast the votes approved the Financial Statements ended December 31, 2024 as proposed by the Chairman with details as shown follows:

Voting Result	No. of Votes (1 share = 1 vote)	Percent of the total votes of shareholders attending the Meeting and cast their vote
Approved	349,442,274	99.9966
Disapproved	11,600	0.0033
Abstained	6,477	-
Total voting shares	349,460,351	-

Agenda 4 To Consider and Approve the Dividend Payment from Operating Results of 2024

The Chairman reported to the shareholders that the Company had a policy to dividend approximately 40% of the consolidated net profit after taxation, or to increase the dividend amount in a steady manner, to the shareholders. It should be noted that the Company’s legal reserve had reached the amount of THB 530 million, which was 10% of the registered capital as required by law.

Additionally, Article 41 of the Company’s Articles of Association stated that the Board of Directors might pay interim dividend if the profit was adequate for doing so and should report the interim dividend payment to the shareholders at the next meeting. With respect to this, the Board of Directors, in the meeting no. 10/2024 on August 29, 2024, resolved the interim dividend payment from the first half-year operation at THB 3.25 per share, totaling THB 1,711 million for the aggregate shares of 526,465,000. Consequently, the dividend payment was made on September 27, 2024.

In determining the dividend allocation, the Company took into account the net profit of 2024 amounting to THB 5,412 million or THB 10.28 per share, which increased from the 2023’s net loss by THB 13,796 million. Concerning the Company’s future investment plan, cash flow, and aiming to maintain the dividend payout ratio and retained earnings of the separate financial

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statements, the dividend for 2024 was proposed at THB 6.50 per share from the unappropriated retained earnings, totaling THB 3,422 million. The proposed dividend amount was the same amount as the approved dividend in 2023. As the interim dividend for the first half-year operation had been paid at THB 3.25 per share, the dividend for the second half-year operation would be paid on April 23, 2025, at THB 3.25 per share from unappropriated retained earnings, totaling THB 1,711 million for the aggregate shares of 526,465,000. The dividend payout ratio is at 63.23%, higher than the company's dividend payment policy. As such, the comparison of the dividend payments between 2023 and 2024 was detailed below:

Description	2023		2024 (Proposed)	
	Net Profit / (Loss) (THB million)	(8,384)		5,412
Number of shares	526,465,000		526,465,000	
Earnings (loss) per share (THB)	(15.93)		10.28	
Dividend per share (THB)	6.50		6.50	
	3.25	3.25	3.25	3.25
Dividend amount (THB million)	3,422		3,422	
Dividend Payout Ratio (%)	N/A		63.23	

After that, the Chairman invited questions/recommendations from the shareholders. There were questions from Q&A channel which the Chairman and the Management clarified the questions. The clarification could be summarized below.

Question: Given the substantial accumulated cash flow, Mr. Rungsan Thitiyanurak, shareholder, questioned whether the Company plans to allocate its funds toward debt repayment, investment in domestic or international projects, or repurchasing shares when the stock price declines, and what the expected allocation proportions would be.

Answer: Mr. Somkiat Suttiwanich, Chief Financial Officer, assigned by the Chairman, clarified that the Company would consider utilizing such cash flow to invest in both domestically and internationally in order to generate returns for the investors and repay debts subsequently. As the current global economic situation might affect capital raising from the investors, the Company would prioritize the debt repayment, especially for debts with interest rates higher than the average rate, to reduce EGCO's overall financial cost. Lastly, the Company would consider share

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repurchase if the stock price declined significantly. In terms of cash flow allocation, the Company viewed that 70% should be invested, 20% used for debt repayment, and 10% allocated for share repurchase.

Question: Mr. Wisan Rattanacharoenpaisan, shareholder, asked whether there was a possibility that EGCO would adjust its dividend payment policy to be higher than 40% of the net profit from the consolidated Financial Statements after corporate income tax?

Answer: Ms. Jiraporn Sirikum, President, explained that the Company had not made any adjustments to its dividend payment policy. However, the Company remained committed to consistently paying dividends, with consideration based on its financial performance.

There was no further question; therefore, the Chairman proposed the Meeting, the Chairman then proposed to the Meeting for acknowledgment of the first half-year interim dividend payments at THB 3.25 per share, payable on September 27, 2024, and for consideration the dividend payment from the second-half year operation of 2024 at THB 3.25 per share from net profit, accounting to THB 1,711 million, payable on April 23, 2025 as proposed. As a result, the total 2024 dividend payment was THB 6.50 per share or THB 3,422 million. The resolution required the majority of votes of shareholders who attended the meeting and cast the votes.

RESOLUTION:

Having considered the matter, the shareholders, with the majority votes of shareholders who were present and cast the votes, acknowledged the payment of interim dividend for the first half-year operation of 2024 in the amount of THB 3.25 per share, and approved the dividend payment from the second-half year operation performance of 2024 at THB 3.25 per share from net profit, accountable to THB 1,711 million, payable on April 23, 2025. As a result, the total 2024 dividend payment was THB 6.50 per share or THB 3,422 million. The resolution was passed by the majority of the shareholders attending the meeting and casting their votes with the following voting results:

Voting Result	No. of Votes (1 share = 1 vote)	Percent of the total votes of shareholders attending the Meeting and cast their vote
Approved	349,383,041	99.9864
Disapproved	47,200	0.0135
Abstained	30,310	-
Total voting shares	349,460,551	-

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Agenda 5 To Consider the Appointment of the Auditors and to Determine the Audit Fee

The Chairman delegated Mr. Paisan Mahapunnaporn, Independent Director in the capacity of the AC Chairman, to present the information of auditor selection to the Meeting. The Capital Market Supervisory Board determined that an auditor of a listed company in the Stock Exchange of Thailand (SET) had to be rotated every seven fiscal years, regardless of consecutiveness, and had to refrain from performing audit services for such listed company for five consecutive fiscal years. This new rule was effective from January 1, 2019. Since the Company put priority on the independence of the auditor, the Company set the policy to change the statutory auditor of the Company in order to comply with the rule of the Capital Market Supervisory Board. Besides, the Company set the policy to select the Company's auditor from the leading auditing firms based on qualifications and comparison of the audit fee every three years. With respect to this, 2022 was the latest year that EGCO Group considered the auditor selection by comparing the qualifications and audit fee; as a result, EGCO has conducted the reconsideration this year according to the policy.

The Board of Directors and the AC viewed that the auditors from PricewaterhouseCoopers ABAS Limited (PwC) possess a high level of professional expertise, independence, and impartiality. With extensive experience in auditing within the energy sector, they consistently demonstrated continuity in their audit work and a deep understanding of EGCO's operation. In addition, PwC provided high-quality audit services, offering valuable advisory support and delivering accurate and timely reports. The firm was widely recognized for its international auditing standards and extensive reputation. Furthermore, its global network included coverage in the countries where EGCO has invested. Therefore, the auditors from PwC should be appointed as the Company's statutory auditors for year 2025 by designating one of the auditors below to perform auditing work and express opinions on the Company's Financial Statements;

- | | |
|-------------------------------------|---|
| 1. Ms. Amornrat Pearmpoonvatanasuk, | Certified Public Accountant (Thailand) No. 4599 |
| 2. Ms. Wanvimol Preechawat, | Certified Public Accountant (Thailand) No. 9548 |
| 3. Mr. Boonrueng Lerdwiseswit, | Certified Public Accountant (Thailand) No. 6552 |
| 4. Ms. Rodjanart Banyatananusard, | Certified Public Accountant (Thailand) No. 8435 |

As the list above, Ms. Amornrat Pearmpoonvatanasuk was the Auditor who had affixed the signature to review or audit and express opinions on the EGCO Group's Financial Statements consecutively for 6 years (2019-2024), according to the auditor rotation practice announced by

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the Securities and Exchange Commission mentioned above. The other three auditors had not yet signed on EGCO Group's Financial Statements. These practices complied with the regulation of the Capital Market Supervisory Board and the resolution of AC regarding the auditor rotation. With respect to this, the 2025 audit fee was proposed as follows:

1. The audit fee for 2025 amounting to THB 4,311,000, which was increased by THB 36,000 attributable to the business expansion in the group that impacts the consolidated Financial Statements.
2. The out-of-pocket expenses for audit work in Thailand were not exceeding THB 215,000. Expenses incurred from any offshore audit work of the auditors shall be borne by the Company.

In 2024, the non-audit fee amounted to THB 1,070,000 which was already paid. Furthermore, the non-audit fee did not encompass the services as neither the management role, the self-assessment of its audit work, or customer support. Also, it did not constitute activities classified as prohibited work as defined by the USA Securities and Exchange Commission (US SEC).

Additionally, the auditors from PwC had served as auditors of EGCO and all subsidiaries except Quezon Power (Philippines) Co., Ltd. (Quezon), Quezon Management Services Inc., Quezon Power, Inc., and Mauban Holdings Company Inc., which appointed auditors from SyCip Gorres Velayo & Co., as their statutory auditors, due to their experience and familiarity with the companies' business. Furthermore, EGCO's Board of Directors will ensure the timely completion of its Financial Statements.

It should be noted that PwC and the proposed auditors to serve EGCO and its subsidiaries had neither interest nor relationship with the Company, its subsidiaries, management, major shareholders, or other related persons that might deprive their independence in discharging their duties.

According to the above reasons, the Board of Directors, with the recommendation of the AC, then proposed the appointment of PwC's Certified Public Accountants to be the Company's auditors, namely:

1. Ms. Amornrat Pearmpoonvatanasuk, Certified Public Accountant (Thailand) No. 4599,
2. Ms. Wanvimol Preechawat, Certified Public Accountant (Thailand) No. 9548,

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- 3. Mr. Boonrueng Lerdwiseswit, Certified Public Accountant (Thailand) No. 6552,
- 4. Ms. Rodjanart Banyatananusard, Certified Public Accountant (Thailand) No. 8435.

Anyone being authorized to conduct the audit and provide opinions on the Company's Financial Statements with the audit fee for the year 2025 of THB 4,311,000 and the out-of-pocket expenses for audit work in Thailand of not exceeding THB 215,000. Expenses incurred from any offshore audit work of the auditors shall be borne by the Company. The shareholders should authorize the Board of Directors to appoint alternate certified public accountants from PwC in case of the absence of the appointed auditors as stated above. In addition, the Board of Directors should be authorized to approve the review fee for the Financial Statements of any new subsidiaries, associated, and joint venture companies in 2025.

After that, the Chairman invited questions/recommendations from the shareholders. In this regard, there were no advance inquiries and no questions during the meeting. Then, the Chairman called for the voting to approve the appointment of the Company's statutory auditors and the audit fee. The approval of this item required the majority of votes of shareholders who attended the meeting and cast their votes.

RESOLUTION:

The Meeting approved the appointment of auditors and their remuneration for year 2025 as follows:

- 1) That the following auditors from PricewaterhouseCoopers ABAS Limited were appointed as the Company's auditors, anyone being authorized to conduct the audit and provide opinions on the Financial Statements of the Company.

Name of Auditors	Certified Public Accountant (Thailand) No.
Ms. Amornrat Peampoonvatanasuk	4599
Ms. Wanvimol Preechawat	9548
Mr. Boonrueng Lerdwiseswit	6552
Ms. Rodjanart Banyatananusard	8435

Additionally, the audit fee for year 2025 of THB 4,311,000 and the out-of-pocket expenses for audit work in Thailand of not exceeding THB 215,000 were approved. Expenses incurred from any offshore audit work of the auditors shall be borne by the Company.

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- 2) That the Board of Directors was authorized to approve the alternate certified public accountant with PricewaterhouseCoopers ABAS Limited in case of absence of the appointed auditors.
- 3) That the Board of Directors was authorized to approve the review fee for the Financial Statements of any new subsidiaries, associated, and joint venture companies in 2025, for which EGCO bore the cost.

The resolution was passed by the majority of the shareholders attending the meeting and casting their votes, with the following voting results:

Voting Result	No. of Votes (1 share = 1 vote)	Percent of the total votes of shareholders attending the Meeting and cast their vote
Approved	349,292,094	99.9874
Disapproved	43,900	0.0125
Abstained	124,887	-
Total voting shares	349,460,881	-

Agenda 6 To Consider and Determine the Directors' Remuneration

The Chairman informed that taking into account the responsibilities of the Board, the Company's performances, directors' performance, competitiveness with the peer companies, and the motivation to attract and retain qualified directors, the Board of Directors with the recommendation of the Nomination and Remuneration Committee proposed to the shareholders to consider the directors' remuneration comprising 2024 bonus and the Board of Directors' remuneration for the year 2025 as follows:

1. The bonus amount at 0.5% of the consolidated net profit, with a maximum cap at THB 25 million, to be allocated at the Board's discretion. The Chairman and Vice Chairman of the Board shall receive 25% and 10% additional bonus allocation, respectively.
2. The Board's monthly remuneration and meeting allowance to be maintained as approved in the Shareholders' 2024 Annual General Meeting: a monthly remuneration of THB 30,000 and a meeting allowance of THB 10,000 for each board meeting. The Chairman and Vice Chairman of the Board shall receive 25% and 10% additional remuneration for both monthly remuneration and meeting allowance, respectively. Any absent directors should not receive the meeting allowance.

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3. Remuneration of the sub-committees to be maintained as approved in 2024, comprising the Audit Committee, the Risk Oversight Committee, the Investment Committee, the Nomination and Remuneration Committee, and the Corporate Governance and Sustainability Committee. Additionally, the Chairman of each sub-committee shall receive 25% additional remuneration for both monthly remuneration and meeting allowance, and any absent directors should not receive the meeting allowance.
4. **No other benefits** are provided to the Board of Directors and the Board Committees.

Summary of directors' remuneration in 2025 are shown below:

Type of Directors	Remuneration (THB)		
	Monthly remuneration	Meeting allowance	Bonus
<u>Board of Directors</u>			
Chairman	37,500	12,500	0.5% of consolidated net profit, capped at THB 25 million, allocated at the directors' discretion.
Vice Chairman	33,000	11,000	
Director	30,000	10,000	
<u>All sub-committees</u> (committee/person/meeting) Audit Committee, Risk Oversight Committee, Investment Committee, Nomination and Remuneration Committee, and Corporate Governance and Sustainability Committee			
Chairman	25,000	25,000	None
Member	20,000	20,000	

5. The remuneration of any Committee newly established or revised during the year should be at the Board's discretion according to appropriateness and responsibility.
6. The President is **not** entitled to any directors' remuneration.

After that, the Chairman invited questions/recommendations from the shareholders. Since there were no advance inquiries and no questions during the meeting, the Chairman then called for the voting on directors' remuneration. The resolution required not less than two-thirds of all votes of the shareholders who were attending the meeting.

Shareholders' 2025 Annual General Meeting**April 11, 2025****RESOLUTION:**

Having considered the matter, the shareholders approved, with the votes exceeding two-thirds of all votes of shareholders who were present in the meeting, the bonus for 2024, the Board of Directors' and sub-committees' remuneration for the year 2025 as proposed by the Chairman.

Details of voting result were as shown below:

Voting Result	No. of Votes (1 share = 1 vote)	Percent of the total votes of shareholders attending the meeting
Approved	342,472,521	98.0002
Disapproved	6,970,783	1.9947
Abstained	17,577	0.0050
Total voting shares	349,460,881	100.0000

Agenda 7 To Consider and Elect Directors to Replace the Retiring Directors

The Chairman reported to the shareholders that Section 71 of the Public Limited Companies Act and Article 17 of the Company's Articles of Association stipulated that one-third of the directors shall retire by rotation at the Shareholders' Annual General Meeting. Upon this Meeting, 5 directors, comprising of 1 independent director and 4 directors, would retire by rotation.

1. Mrs. Nujchanart Laohathaimongkol Independent Director
2. Mr. Thepparat Theppitak Non-executive director
3. Mrs. Patcharin Rapeepornpong Non-executive director
4. Mr. Shinichiro Suzuki Non-executive director
5. Ms. Jiraporn Sirikum Executive director

For transparency and shareholders' convenience to freely discuss on director election, all retired directors voluntarily excused from the meeting.

The Chairman informed that the Company posted on the Company's website and SET Portal from October 1 to December 31, 2024 to welcome the shareholders' recommendations on director nominees, but no recommendation was received. In this regard, qualified candidates had been sought from director pools through the Company's director nomination procedure. Therefore, the Nomination and Remuneration Committee excluding directors having the conflict of interest in

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this election, consider and scrutinize the candidates' qualifications as required by law, the Company's Articles of Association and related regulations including the appropriate composition of the Board: by age, gender, nationality and race, and required qualifications, experience and expertise of the candidates to benefit the achievement of the Company's strategy and strengthen the Company's governance, their past performance and devotion during the service term. The Board of Directors excluding the conflict of interest directors in this agenda and with the recommendations from the Nomination and Remuneration Committee proposed to the Meeting the re-election of all 5 directors for another term as following details:

Independent Director	Mrs. Nujchanart Laohathaimongkol
Non-Executive Director	Mr. Thepparat Theppitak
	Mrs. Patcharin Rapeepornpong
	Mr. Shinichiro Suzuki
Executive Director	Ms. Jiraporn Sirikum

Those director nominees possessed the qualifications appropriate to the Company's business which could strengthen the corporate governance to meet the corporate strategy. Also, the Independent Director nominees possessed the qualifications of providing independent opinions and recommendations which were beneficial to the Company, and those were in accordance with relevant regulations. Profiles of the nominated directors as well as the definition of the Company's independent director were shown in Attachment # 5.

After that, the Chairman invited shareholders to submit questions/recommendations. However, there were no advance inquiries and no questions during the meeting. Then, the Chairman called for the voting on director election on individual basis. The resolution required not less than four-fifths of votes of the shareholders who were present in the meeting and had voting right. After the voting procedure was completed, the Chairman invited all retiring directors back to the Meeting.

RESOLUTION:

The Meeting approved the re-election of 5 directors, with the vote exceeding four-fifths of the total votes of shareholders attending the Meeting and having the right to vote. The voting result of each director was detailed as follows:

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Directors	Approved (%)	Disapproved (%)	Abstained (%)
Independent Director			
1. Mrs. Nujchanart Laohathaimongkol	343,909,304 (98.4113)	5,528,300 (1.5819)	23,377 (0.0066)
Non-executive Directors			
2. Mr. Thepparat Theppitak	343,781,890 (98.3748)	5,669,014 (1.6222)	10,077 (0.0028)
3. Mrs. Patcharin Rapeepompong	343,112,271 (98.1832)	6,337,033 (1.8133)	11,677 (0.0033)
4. Mr. Shinichiro Suzuki	343,781,790 (98.3748)	5,669,214 (1.6222)	9,977 (0.0028)
Executive Director			
5. Ms. Jiraporn Sirikum	349,002,990 (99.8689)	447,914 (0.1281)	10,077 (0.0028)

Following the resolution, the Chairman invited the directors who had retired by rotation to rejoin the meeting.

Agenda 8 To Consider Other Matters

The Chairman informed that the shareholders had completely considered all agendas, and the Meeting came to Agenda 8: To Consider Other Matters. According to Section 105 Paragraph 2 of Public Limited Companies Act and Article 34 Paragraph 2 of the Company's Articles of Association, shareholders holding an aggregate number of shares not less than one-third of the total number of shares sold were able to request the Meeting to consider other matters in addition to those specified in the agenda. As no other businesses were proposed by the shareholders and proxies, the Chairman invited questions or recommendations on general issues from the shareholders. The shareholders posed the inquiries through the Q&A channel and VDO conference and provided recommendations to which the Board of Directors and Management provided clarified as follows:

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Question : Following EGCO's achievement of its target to increase the investment of renewable energy generation from 20% to 30% by 2030, Mr. Arnupap Thippayakornkit, shareholder, inquired about the estimated capacity based on EGCO's investment portion.

Answer : Ms. Jiraporn Sirikum, President, assigned by the Chairman, clarified that EGCO set a short-term target to gradually and sustainably increase electricity generated from renewable energy to 30% by 2030, resulting in the proportion of conventional power plants accounting to 70%. This target would support its goal of achieving Net Zero by 2050. At present, the Company's operations remain aligned with the established roadmap.

Question : Mr. Piyapong Prasardthong, shareholder, raised the following inquiries:

1. The impact on EGCO's business operations from the recent earthquake in Myanmar on March 28, 2025, and the increase in reciprocal tariffs by the USA.
2. Whether EGCO has any plans to implement a share repurchase policy, as the Company's share price has continued to decline since the COVID-19 outbreak, and other impact from international conflicts including the ongoing conflict between Russia and Ukraine, tensions in the Middle East between Israel and Hamas, as well as increased reciprocal tariffs on imported goods by the USA.

Answer : The Chairman assigned Mr. Gumpanart Bumroongit, Senior Executive Vice President - Operation Management, and Mr. Somkiat Suttiwanich, Chief Finance Officer, to answer the above questions as follows:

Mr. Gumpanart clarified that EGCO's power plants had not been affected by the recent earthquake in Myanmar and continue to operate normally.

Regarding impacts on the USA' recent increased reciprocal tariffs, the Management anticipated as follows:

- The combined-cycle power plants located in the USA are currently in operation, resulting in no impact from this measure and indicating a low level of risk.
- The renewable power plants: wind and solar power plants under construction were expected to remain unaffected and indicating a low level of risk, as key equipment has already been procured and imported into the USA.
- The future investment projects that have not yet commenced might face higher risks from rising material costs, market competition, and power plant management. However, the Management has already prepared the mitigation measures, such as using U.S-made equipment etc.

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Also, EGCO will consider adjusting its business strategies in the USA to mitigate potential impacts, and continue to closely monitor and assess the situation, as well as communicate relevant information to shareholders and the public, consequently.

Regarding the share repurchase policy, Mr. Somkiat explained that EGCO underscores the importance of cash management, focusing on new investments to drive growth and generate long-term profits. EGCO is currently in the process of negotiating and developing several power projects to replace existing projects whose PPAs are gradually expiring. As a result, the Company requires significant capital investment.

For the share repurchase, the Management has conducted studies and periodically proposed this matter for the Board of Directors' consideration. All relevant factors have been taken into account, including the appropriate timing to ensure that any repurchase would be both beneficial and cost-effective.

Question : Mr. Kamnuan Toterdwilai, shareholder, inquired as follows:

1. Equipment Information of the Yunlin Offshore Wind Farm in Taiwan, specifically the manufacturer of the wind turbines, their generation capacity, and any issues during operation or maintenance.
2. The future use of the Rayong power plant site after the PPA with EGAT expired.

Answer : The Chairman assigned Mr. Gumpanart Bumroonggit, Senior Executive Vice President-Operation Management, to clarify the question that the Yunlin Offshore Wind Farm installed Siemens Gamesa 8.0-167DD wind turbines, each with a hub height of 110 meters and a rotor diameter of 167 meters. Each turbine had a generation capacity of 8 megawatts, with a total of 80 turbines installed for the project. Following installation, the turbines have been operating smoothly and in accordance with expectations. Minor configuration adjustments were still being carried out, which was standard practice during the initial commissioning phase of a new power plant.

Regarding the use of the Rayong power plant site, the Management has decommissioned the power plant following the completion of the PPA with EGAT and plans to develop the area into the EGCO Rayong Industrial Park project.

Question : Mr. Choosak Changissarakul, shareholder, inquired on as following issues:

1. Referred to the financial information disclosed on the Stock Exchange of Thailand's website ([Link](#)), which items contributed to the THB 7,674 million profit from other activities in 2024.

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2. Whether the Company had plans to diversify its sources of long-term debt financing, given that most of its current long-term liabilities were loans from financial institutions. He also requested information on the average interest rate applied to the Company's borrowings from these institutions.

Answer : Mr. Somkiat Suttiwanich, Chief Financial Officer, assigned by the Chairman, clarified as follows:

1. Regarding the profit from other activities in 2024 amounting to THB 7,674 million, as referred to the financial information disclosed on the Stock Exchange of Thailand's website ([Link](#)), the majority of this profit resulted from the share of profit from investments in both domestic and international associates and joint ventures. However, the Financial Statements presented various types of income and expenses, resulting in EGCO's total net profit of THB 5,412 million.
2. Most of the Company's long-term debt came from borrowings from financial institutions, which offered high flexibility, as these institutions had a solid understanding of the power business and were able to structure repayment terms that aligned with the nature of each project. Additionally, the Shareholders' 2022 Annual General Meeting approved EGCO to issue and offer an inaugural Green Debentures issuance (Green Bond) of THB 30,000 million.

When considering each fundraising, EGCO compares the financial costs between loans from financial institutions and bond issuances, and selects the funding source with the lower cost.

The average interest rate of EGCO's current borrowings was not fixed, as it depended on market conditions and the currency in which the loan was denominated. For example, loans denominated in Thai baht would carry lower interest rate than those in US dollars.

Question : Mrs. Suwannee Assanurags, shareholder, inquired about the significance of the sustainability awards received by EGCO, the criteria for the award evaluation, and whether EGCO's operation in the utility sector would allow the company to receive such awards every year.

Answer : The Chairman assigned Ms. Jiraporn Sirikum, President, to address the inquiry. She explained that EGCO is firmly committed to driving sustainable growth, guided by its vision to be a major sustainable Thai energy company. EGCO has integrated ESG principles into its corporate operations through three key dimensions: environmental,

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social, and governance. As a result, EGCO passed evaluations set by regulatory bodies at both the national and international levels.

With regard to EGCO's selection as a member of the Dow Jones Sustainability Indices (DJSI), within the Emerging Markets Index for Electric Utilities sector, the Company is required to operate in alignment with the principles of sustainable development and in accordance with the DJSI assessment criteria. Each year, EGCO submits its performance operation for evaluation. Only companies that achieve scores ranked among the top 10 within their respective industry groups are selected as DJSI members.

Question : Mr. Sithatchakate Kruwattanasate, shareholder, inquired about the criteria for appointing another auditor to replace the one previously appointed by the Shareholders' Annual General Meeting.

Answer : The Chairman clarified that, if the auditors named in the list of PricewaterhouseCoopers ABAS Ltd. (PwC), as appointed as the Company's auditors by the Shareholder's Annual General Meeting, were unable to carry out their duties, the Board of Directors, authorized by the Shareholders' Annual General Meeting, would consider appointing a new auditor based on their background and past performance.

Question : Mr. Rungsan Thitiyanurak, shareholder, inquired about the following matters:

1. The Board of Directors' and the Management's plans for the development and operation of power plants, both domestically and internationally, to generate sustainable returns for shareholders. Furthermore, he also requested clarification on the potential risks associated with investments in each country, as well as the projected returns once the power plants have commenced commercial operations.
2. Whether a significant decline in the stock price would have an impact on the dividend payout ratio.

Answer : Ms. Jiraporn Sirikum, President, assigned by the Chairman, explained that the Board of Directors and Management considered investment opportunities in alignment with the Company's strategic plan, aiming to achieve sustainable growth and generate long-term returns to shareholders. For example, the investment in the Pinnacle II Portfolio, a 251-MW renewable energy power plant in the USA, which was disclosed the investment through the Stock Exchange of Thailand on April 8, 2025. Considering all projects under EGCO's portfolio, the investment returns from existing projects have remained in line with EGCO's investment guideline.

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With regard to investment risks in each country, the Investment Committee, the Risk Oversight Committee, and the Risk Management Committee were responsible for thoroughly assessing risks at both the investment and corporate levels. These committees also reviewed appropriate risk mitigation and control measures to ensure stable investments and maximize returns for the company.

Also, the Chairman clarified that the share price did not affect the consideration of dividend payments, as dividends were considered and appropriated based on the Company's net profits. If its performance remained at a normal level or improved, the Company would consider paying dividends to shareholders at the same rate or at a higher rate, in accordance with the Company's dividend payment policy.

Suggestion : As the COVID-19 pandemic situation has been over for a few years now and there is no need for a meeting through electronic means (E-AGM), Mr. Vic Kichodhan, shareholder, suggested that the Company resume holding the Shareholders' Annual General Meetings in a physical meeting format instead.

Answer : The Chairman acknowledged the suggestion and would consider its appropriateness in relation to the format of future Annual General Meetings.

Question : Mr. Supoth Bhovornruporn, shareholder, inquired about the possibility of the Company returning to a net profit of approximately THB 10,000 million per year in the future, and whether the Company has plans for or is negotiating additional investments through Mergers and Acquisitions (M&A).

Answer : Ms. Jiraporn Sirikum, President, assigned by the Chairman, explained that EGCO expects to achieve a net profit of THB 10,000 million once again. However, the performance will depend on the results of various projects, as well as short- and long-term investment directions. Currently, EGCO has M&A projects in the investment plan, along with power plant development projects that are expected to generate long-term profits. All operations remain aligned with the Company's business plan, which aims to maximize long-term returns for shareholders.

Having finished the question-and-answer session, the Acting President informed that EGCO is going to arrange the site visit for shareholders at Khanom Power Plant, Nakhon Si Thammarat province. The activity details will be posted at the end of May 2025 through EGCO's website: www.egco.com, Facebook: EGCO Group and Line Official at EGCO IR.

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There were no other matters raised for consideration, the Chairman then closed the meeting and thanked all shareholders for attending the meeting and providing useful recommendations to the Company.

The meeting adjourned at 4.15 p.m.

After the President declared the meeting open, the shareholders still registered to attend the Meeting resulting in the increasing numbers of shareholders and proxies to forty (40) and four hundred and thirteen (413) shareholders attending the meeting in person and by proxy, respectively, or four hundred and fifty-three (453) in total holding 349,460,981 shares or 66.3783 of the total outstanding shares.

Signed _____ Chairman of the Meeting
(Mr. Prasert Sinsukprasert)

Note: An English version of the Minutes of Shareholders' Annual General Meeting for year 2025 had been prepared from the Thai version. In the event of a conflict or a difference in interpretation between the two languages, the Thai version shall prevail.



Attachment # 2

QR Code 1 for downloading 2025 Annual Report (One Report) and the Notice of Shareholders' 2026 Annual General Meeting in digital format.



QR Code Download Guide for 2025 56-1 One Report, Notice of Shareholders' 2026 Annual General Meeting, and Advance Inquiry Form before Shareholders' Meeting

The Company has facilitated the shareholders with more convenient and faster channel to access all information and documents through QR Code developed by the Stock Exchange of Thailand (SET). Shareholders can download the Notice of Shareholders' 2026 Annual General Meeting and 2025 56-1 One Report through QR Code 1 in Attachment # 2. Additionally, shareholders can conveniently send questions and comments in each agenda before the meeting through the Advance Inquiry Submission Form via the QR Code in Attachment # 14. The instructions with regards to QR Code is as below.

For iPhones or iPads with iOS Version 11 or Higher

- 1) Open "Camera" application.
- 2) Scan the QR Code appeared in documents by positioning the QR Code in the center of the camera with appropriate distance.
- 3) Once the phone can identify the QR Code, a notification will appear. Please select the appeared notification.
- 4) The phone will be redirected to the application browser "Safari". In case of QR Code 1 in Attachment # 2, SET's website will appear. In case of QR Code in Attachment # 14, Microsoft Forms "Advance Inquiry Submission Form" will appear.
- 5) In SET's website (QR Code 1), shareholders can choose to download all documents or only selected files. For the Advance Inquiry Submission Form (QR Code in Attachment # 14), shareholders are required to provide own information and can choose to fill in questions in specific agendas.

**Shareholders can use other applications such as LINE Messaging application or other QR Code reader applications to scan and download documents. For LINE application, please follow the Android's guidelines.*

For Android Smartphones with Any Versions

Shareholders can use LINE Messaging application or other QR Code reader applications available for free download via Google Play Store.

In case of LINE Messaging application

- 1) Open Line Messaging application.
- 2) Open “Add friend” directory and then select “QR Code”.
- 3) Scan the QR Code appeared in documents by positioning the QR Code in the center of camera with appropriate distance.
- 4) The phone will be redirected to the application browser. In case of QR Code 1 in Attachment # 2, SET’s website will appear. In case of QR Code in Attachment # 14, Microsoft Forms “Advance Inquiry Submission Form” will appear.
- 5) In SET’s website (QR Code 1), shareholders can choose to download all documents or only selected files. For the Advance Inquiry Submission Form (QR Code in Attachment # 14), shareholders are required to provide own information and can choose to fill in questions in specific agendas.

**In case shareholders use other applications, please follow the guidelines within the application.*

Qualifications and lists of Certified Public Accountant

We offer the core team with deep knowledge for energy business. Each engagement team has an eligible certified qualification license to certified financial statement of EGCO Group.



Wanvimol Preechawat
Assurance Partner

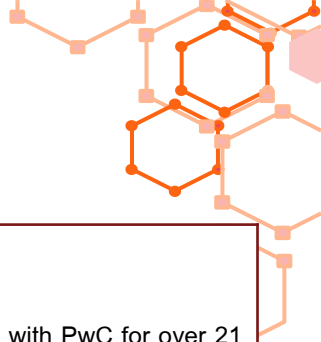


Boonrueng Lerdwiseswit
Assurance Partner



Rodjanart
Banyatananusard
Assurance Partner

Qualifications and lists of Certified Public Accountant



Wanvimol Preechawat



- Assurance Partner of PricewaterhouseCoopers ABAS Ltd.
- Federation of Accounting Professions Board (Auditing)

Education

- Master degree in Business Administration, Chulalongkorn University
- Bachelor Degree in Accountancy, Kasertsart University

License and Certification

- Certified Public Accountant (Thailand)
- Auditor approved by the office of Securities and Exchange Commission (SEC)
- Director Certification Program of Thai Institute of Directors (Thai IOD)

Experience

Wanvimol is an audit partner in the energy business group at PricewaterhouseCoopers ABAS Limited (PwC). She has been with PwC for over 21 years and is responsible for auditing clients in various industries, including publicly listed companies on the Stock Exchange of Thailand, private companies, and multinational corporations—especially clients in the power generation and energy sectors, which have business operations expanding both in Thailand and internationally.

In addition, Wanvimol has experience providing accounting advisory services related to business acquisitions and the preparation of financial statements in compliance with International Financial Reporting Standards (IFRS). With her diverse work experience, she has a strong understanding of the operations of companies in the power generation and energy business groups, including accounting issues related to these sectors and business acquisitions, particularly with respect to TFRS and IFRS.

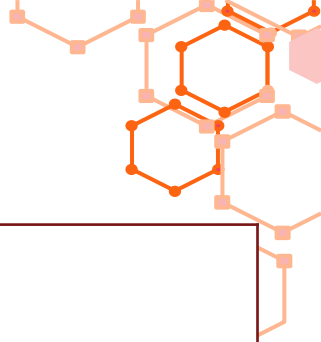
Relevant experiences

- Electricity Generating Public Company Limited
- Global Power Synergy Public Company Limited
- WHA Utilities and Power Public Company Limited
- Gulf Energy Development Public Company Limited
- Thachang Green Energy Public Company Limited
- Generating Electric Public Company
- Electricity Generating Authority of Thailand
- Metropolitan Electricity Authority of Thailand
- Glow Energy Public Company Limited
- Green Earth Power (Thailand) Company Limited
- PPTC Company Limited
- SSUT Company Limited

Email: wanvimol.preechawat@pwc.com

Tel: 062 597 9889

Qualifications and lists of Certified Public Accountant



Boonrueng

Lerdwisewit

- Assurance Partner of PricewaterhouseCoopers ABAS Ltd.
- Federation of Accounting Professions Board (Auditing)



Education

- Bachelor Degree in Accountancy, Thammasat University

License and Certification

- Certified Public Accountant (Thailand)
- Auditor approved by the office of Securities and Exchange Commission (SEC)
- Pass the examination of Certified Public Accounting in the United States of America
- Director Certification Program (2018) of Thai Institute of Directors (Thai IOD)
- Advanced Master of Management Program (AMM) at NIDA (National Institute of Development Administration).
- Thammasat Leadership Programme 15
- INSEAD Executive Leadership Programme
- Family Business Programme Certificate at Kellogg School of Management

Email: boonrueng.lerdwisewit@pwc.com

Tel: 089 691 5123

Experience

Boonrueng is an audit partner in the energy business group at PricewaterhouseCoopers ABAS Limited (PwC). He has been with PwC for over 25 years and serves as an accounting advisor to companies in the energy sector, particularly in the oil, petroleum, gas, and power generation industries, which have expanded their operations both in Thailand and internationally. He provides consulting on Thai Financial Reporting Standards (TFRS), International Financial Reporting Standards (IFRS), and United States Generally Accepted Accounting Principles (US GAAP) to companies within this business group both domestically and abroad.

Boonrueng worked at PricewaterhouseCoopers in the United States for 3 years and at the Tokyo office in Japan for 2 years. During these periods, he advised many multinational companies on accounting matters. After returning from overseas assignments, he has been responsible for auditing and providing accounting advisory services to energy and power generation business groups as well as companies listed in the United States.

His diverse experience has given Boonrueng a deep understanding of the corporate structures within the power generation and energy sectors, as well as accounting issues related to these industries—particularly regarding TFRS, IFRS, and US GAAP.

Relevant experiences

- Gulf Energy Development Public Company Limited
- WHA Utilities and Power Public Company Limited
- WHA Corporation Public Company Limited
- PTT Exploration and Production Public Company Limited
- PTG Energy Public Company Limited
- Metropolitan Electricity Authority of Thailand
- Thai Oil Public Company Limited
- Nirvana Daii Public Company Limited
- Bangchak Corporation Public Company Limited
- Energy Absolute Public Company Limited and Amita Taiwan
- WP Energy Public Company Limited
- PTT Asahi Chemical Company Limited
- Generating Electric Public Company Limited

Qualifications and lists of Certified Public Accountant

Rodjanart

Banyatananusard

- Assurance Partner of PricewaterhouseCoopers ABAS Ltd.



Education

- Master degree in Business Administration, Thammasat University
- Bachelor Degree in Accountancy, Chiang Mai University

License and Certification

- Certified Public Accountant (Thailand)
- Auditor approved by the office of Securities and Exchange Commission (SEC)
- Director Certification Program (2018) of Thai Institute of Directors (Thai IOD)

Email: rodjanart.banyatananusard@pwc.com

Tel: 095 915 4045

Experience

Rodjanart is an audit partner in the energy business group at PricewaterhouseCoopers ABAS Limited (PwC). She has been with PwC for over 25 years and is responsible for auditing clients across various industries, including publicly listed companies on the Stock Exchange of Thailand, private companies, and multinational corporations—especially clients in the power generation and energy sectors, which have expanded their operations both in Thailand and internationally.

Furthermore, Rodjanart has experience providing advisory services to several state-owned enterprises on preparing financial statements in accordance with Thai Accounting Standards and the requirements of the Stock Exchange of Thailand and the Securities and Exchange Commission. She also advises on accounting matters related to business acquisitions and the preparation of financial statements in compliance with International Financial Reporting Standards (IFRS conversion) for many listed companies, particularly in the power generation, energy, and mining industries.

Relevant experiences

- Electricity Generating Public Company Limited
- Banpu Public Company Limited
- Banpu Power Public Company Limited
- Thai Solar Energy Public Company Limited
- PTT LNG Company Limited
- Humanica Public Company Limited
- Thachang Green Energy Public Company Limited
- Grande Asset Hotels and Property Public Company Limited
- Thai Property Company Limited
- I&I Group Public Company Limited
- BLCP Power Company Limited
- Hongsa Power Company Limited
- Euro Creations Public Company Limited
- Matching Maximize Solution Public Company Limited



Electricity Generating Public Company Limited
Board Committees' Scope of Duties and Responsibilities

Audit Committee Charter (consisting of at least 3 independent directors)

Scopes of work of Audit Committee covers the following duties:

1. Review the accuracy and adequacy of the Company's financial reports.
2. Review the appropriateness and effectiveness of the Company and its subsidiaries' internal control systems, and internal audit functions and determine Internal Audit Division's independence.
3. Approve the appointment, rotation, termination, and annual performance appraisal of SVP – Internal Audit.
4. Review the Company's compliance with the Securities and Exchange Acts, Regulations of the SET and any other laws relating to the Company's business.
5. Consider, select, as well as propose the appointment or termination of an independent person to be the Company's auditor, together with the associated audit fees.
6. Consider non-audit services performed by the external auditors to review and confirm their independence.
7. Consider and endorse the significant changes in accounting policy of the Company prior to proposing to the Board for approval.
8. Meet with the external auditors exclusively at least once a year.
9. Consider the related transactions or any transactions that may involve conflicts of interest, to comply with rules and regulations of SET and to ensure that such transactions are reasonable and for the maximum benefits of the Company.
10. Consider and endorse the Company's regulation on Internal Audit prior to proposing to the Board for approval.
11. Approve the internal audit plan as well as budget and personnel plan.
12. Acknowledge and opine on internal audit reports of Internal Audit Division.
13. Meet with SVP – Internal Audit exclusively at least once a year.
14. Review with the Management the preparation of the Management's Discussion and Analysis or MD&A, to be disclosed in the Annual Report.

15. Prepare the Audit Committee report that describes the Audit Committee's activities and responsibilities. This report shall be signed by the Chairman of the Audit Committee and disclosed in the Annual Report and consist of at least the following information:
 - a) Opinions on accuracy, completeness, and reliability of the Company's financial reports
 - b) Opinions on the adequacy of the Company and its subsidiaries' internal control system
 - c) Opinions on the Company's compliance with the laws relating to securities and exchange, SET's regulations, or the laws relating to the Company's business
 - d) Opinions on the suitability of an auditor
 - e) Opinions on the transactions that may lead to conflicts of interests
 - f) The number of the Audit Committee meetings and meetings attendance of the individual committee members
 - g) Overall opinions or observations that are acknowledged by the Committee in the course of performing their duties in accordance with the charter
 - h) Other matters deemed appropriate to be acknowledged by the shareholders and general investors within the scope of duties and responsibilities assigned by the Board
16. Inspect any suspiciousness reported by the Company's auditor, that the President, the Management, or any person who responsible for the company's operation commits an offence under the Securities and Exchange Act (No. 4) B.E. 2551. The Committee shall report the result of preliminary inspection to the Office of the Securities and Exchange Commission and to the auditor within thirty days after being informed by the auditor.
17. Govern the compliance of anti-corruption policy and review related measures and internal control of the Company.
18. Consider complaint issues regarding frauds or corruptions of the Company and its subsidiaries.
19. Review the Audit Committee Charter and conduct self-assessment at least once a year.
20. Monitor on the correct and appropriate use of fundraising in accordance with the disclosed objectives.
21. Perform any assignment from the Board with approval of the Audit Committee.

Refer to the above responsibilities, the Committee is accountable to the Company's Board of Directors whereas the Board remains responsible to outside parties for the operation of the Company.

Risk Oversight Committee Charter (consisting of 3 independent directors, 2 directors and the President)

Scopes of work of Risk Oversight Committee covers the following duties:

1. Consider and endorse enterprise risk management policy and framework to be proposed to the Board of Directors for approval.
2. Consider and endorse risk appetite and risk tolerance for constant effectiveness to be proposed to the Board of Directors for approval.
3. Oversee the Company to ensure the key risks and their impacts and possibilities are identified. Consider and approve the enterprise risk management plan and process to be proposed to the Board of Directors for acknowledge.
4. Monitor and assess the Company's risk management to comply with the risk management framework and plans.
5. Regularly report to the Board of Directors on the result of risk assessment and implemented measures. In case of any significant issues materially impacting the Company, the Board of Directors should be informed promptly for further actions.
6. Provide recommendations on risk management to directors, management and EGCO Management Committee, with continuous encouragement and support for the improvement and development of risk management system within the company.
7. Monitor and encourage the review of the enterprise risk management policy and framework at least once a year to ensure the company's risk management policy and framework suited to EGCO's business process and risk mitigation activities.
8. Annually review the Committee's charter with subsequent revision if necessary or in case of any changes to ensure that the charter is appropriate and in line with duties, responsibilities, and the law or related regulations.
9. Evaluate the effectiveness of Risk Oversight Committee performance annually.
10. Consider and review the Corporate KPI performance.
11. Perform other duties relating to risk management as may be assigned by the Board.

Investment Committee Charter (consisting of 4 directors and the President)

The main scopes of work of the Investment Committee cover investment, asset management, accounting, finance, budgeting, procurement, and material management:

1. Endorse for the Board's consideration policies, regulations or any same class document regarding investment, asset management, accounting, finance, treasury management and

procurement for the Board's consideration with biannual review and subsequently revision if necessary or in case of any significant changes.

2. Endorse for the Board's consideration charter of the Committee to be proposed to the Board and annually review with subsequent revision if necessary or in case of any changes to ensure that the charter is appropriate and in line with duties, responsibilities, and the law or related regulations.
3. Endorse for the Board's consideration Company's strategic plan, business plan, action plan and annual budget.
4. Endorse for the Board's consideration the determination of Corporate KPIs.
5. Endorse for the Board's consideration an increase or reduction of the registered capital.
6. Endorse for the Board's consideration acquisition, investment, and divestment of Company's assets.
7. Endorse for the Board's consideration Company's financing.
8. Endorse for the Board's consideration operations of Company's projects under construction and asset management with respect to investment or divestment.
9. Endorse for the Board's consideration Company's profit allocation.
10. Approve Company's treasury management and financial investment.
11. Approve Company's financial support to subsidiary which is 100% controlled by EGCO and endorse for the Board's consideration the financial support to the other companies in EGCO Group.
12. Endorse for the Board's consideration other significant financial transactions.
13. Approve revision of annual budget within 15% of the approved budget.
14. Approve Company's procurement and advisor engagement, valued over THB 50 million.
15. Approve material disposal, valued over THB 5 million but not exceeding THB 10 million.
16. Approve connected transaction with general trading terms or supporting business transaction with general trading terms, valued over THB 50 million but not exceeding THB 6,000 million.
17. Endorse for the Board's consideration risks associated with investment and finance and their preventive measures and mitigations.
18. Evaluate the effectiveness of the Committee annually.
19. Other issues as assigned by the Board and as stipulated in the Company's regulations and principles.

Nomination and Remuneration Committee Charter (consisting of 3 independent directors and 2 directors)

The scopes of work of the Nomination and Remuneration Committee cover nomination, remuneration, benefits, and HR management with the following responsibilities:

1. Endorse for the Board's consideration the policies, regulations or any same class documents regarding HR matters, and biennially review with subsequent revision if necessary or in case of any significant changes.
2. Endorse the charter of the Committee for the Board's consideration, and annually review with subsequent revision if necessary or in case of any changes to ensure that the charter is appropriate and in line with duties, responsibilities, and the law or related regulations.
3. Endorse for the Board's consideration the structure, composition and qualifications of Board and sub-committees.
4. Recommend for the Board's consideration the list of nominees in case of vacancies by rotation and/or in case of casual vacancies.
5. Recommend for the Board's consideration the remuneration structure, including meeting allowance, annual bonus, welfare, and other benefits in cash and in kind for the Board of EGCO and Subsidiary.
6. Endorse for Board's consideration the Board's annual performance appraisal forms and the Board's effectiveness evaluation.
7. Evaluate the effectiveness of the Committee annually.
8. Outline and propose for the Board's consideration the development plan to improve directors' knowledge and skills for their performance as directors and sub-committee members in support for the Company's achievement of the corporate goals, and biennially review with subsequent revision if necessary or in case of any significant changes.
9. Formulate the Board Skill Matrix that suits the Company's business, taking into account the board's diversity in various aspects.
10. Endorse for the Board's consideration EGCO organization restructuring from the Senior Vice Presidents ("SVP") upward, while acknowledging the changes in the organization structure of Subsidiary from the SVPs upward.
11. Endorse for the Board's consideration the Company's annual manpower planning.
12. Recommend for the Board's consideration the list of nominees for EGCO President in case of vacancy.
13. Consider the appointment, promotion, rotation and removal of EGCO Senior Executive Vice Presidents ("SEVP"), Executive Vice Presidents ("EVP") and Corporate Secretary.

14. Consider the appointment of EGCO representative directors in Companies in EGCO Group based on the equity proportion or shareholders' agreements.
15. Consider the performance evaluation of EGCO President, SEVPs, EVPs and Corporate Secretary.
16. Endorse for the Board's consideration the succession plans of EGCO EVP upward.
17. Consider the employees' salary structure, wages, compensation, welfare and benefits in cash and in kind for EGCO and Subsidiary.
18. Consider the budget for annual salary increase rate of employees of EGCO and Subsidiary.
19. Consider the corporate bonus allocation policy of EGCO and Subsidiary.
20. Consider Bonus-linked KPIs setting, monitoring and appraisal to determine annual bonus for EGCO and Subsidiary which is operating company.
21. Endorse for the Board's consideration the special bonus.
22. Endorse for the Board's consideration the early retirement program for employees of EGCO and Subsidiary.
23. Approve risks and mitigation measures associated to HR issues.
24. Other issues as assigned by the Board and as stipulated in the Company's regulations and principles.

Corporate Governance and Sustainability Committee Charter (consisting of 3 independent directors, 1 director and the President)

Scopes of Work covers CG, code of conduct, Anti-Corruption, compliance, CSR, environment and sustainability management in the following aspects cyber security, environmental management, climate change, human rights, safety health and environment (SHE), stakeholder engagement and community and society. The duties of the committee include the following:

1. Endorse to the Board for consideration policies aligning to the rules and regulations issued by the government or regulators such as the Stock Exchange of Thailand and Office of Securities and Exchange Commission including international best practices, as well as biennially review and subsequently revise if necessary or in case of any significant changes.
2. Establish the Charter of Committee to be proposed to the Board for consideration, annually review with subsequent revision if necessary or in case of any changes to ensure that the charter is appropriate and in line with duties, responsibilities, and the law or related regulations.
3. Endorse objectives and annual plans, to be in line with the strategic plan, for the Board's approval.

4. Oversee, monitor and appraise quarterly performance to comply with policies, practices, objectives and approved plans.
5. Encourage, support, and advise directors, executives, and employees to assure their compliance with the policy, practices, objectives and plans of CG, CSR and Anti-Corruption.
6. Cooperate with and provide suggestions to subcommittees and working teams in relation to CG, Anti-Corruption, CSR, environment, and sustainability management.
7. Support communication to directors, Management, and employees to assure their awareness and understanding the embedded policies and practices regarding CG, Anti-Corruption, CSR, environment, and sustainability management.
8. Oversee risk assessment and mitigation in the following areas: Anti-Corruption, CSR, environment, and sustainability management, including climate change risks and opportunities.
9. Evaluate the effectiveness of the Committee annually.
10. Other issues as assigned by the Board and as stipulated in the Company's regulations and principles.

New Independent Director to be Elected



Prof. Dr. Parichart Sthapitanonda

Age	58
Nationality	Thai
Educational Background	<ul style="list-style-type: none"> - Ph.D. in International Development Communication, Ohio University, USA - Master of Arts in Communication Arts, Chulalongkorn University - Bachelor of Arts in German Language, Chulalongkorn University
Other Training Programs	<ul style="list-style-type: none"> - Visiting Scholar, Harvard University, USA
Director's Certificates	<ul style="list-style-type: none"> - Certificate of Director's Guide to Legal Obligations and Duties (DLD4/2025), Thai Institute of Directors - Certificate of The Board's Roles in Climate Governance (BCG2/2024), Thai Institute of Directors - Certificate of ESG in the Boardroom: A Practical Guide for Board (ESG1/2024), Thai Institute of Directors - Certificate of Hot Issue for Directors (HOT4/2023), Thai Institute of Directors - Certificate of The Board's Role in Mergers and Acquisitions (BMA3/2023), Thai Institute of Directors - Certificate of Board Nomination and Compensation Program (BNCP14/2022), Thai Institute of Directors - Certificate of Strategic Board Class (SBM11/2022), Thai Institute of Directors - Certificate of Ethical Leadership Program (ELP28/2022), Thai Institute of Directors

	<ul style="list-style-type: none"> - Certificate of Refreshment Training Program (RFP1/2021, 13/2024, 18/2025), Thai Institute of Directors - Certificate of Director Leadership Certification Program (DLCP1/2021), Thai Institute of Directors - Certificate of Risk Management Program for Corporate Leaders (RCL23/2021), Thai Institute of Directors - Certificate of Successful Formulation & Execution of Strategy (SFE35/2020), Thai Institute of Directors - Certificate of Director Certification Program (DCP198/2014), Thai Institute of Directors - Certificate of Financial Statement for Directors (FSD26/2014), Thai Institute of Directors
Proposed Position	Independent Director
Current Positions in Other Organization	
<ul style="list-style-type: none"> ● Listed Companies 	<p>1 organization</p> <ul style="list-style-type: none"> - Independent Director, Chairman of the Corporate Governance and Sustainability Committee and Member of the Audit Committee, PTT Oil and Retail Business Public Company Limited (OR)
<ul style="list-style-type: none"> ● Non-listed Companies and Other Organizations 	<p>5 organizations</p> <ul style="list-style-type: none"> - Vice President for Academic Affairs and Social Outreach, Chulalongkorn University - Board of Committees Sustainable Arts and Crafts Institute of Thailand - Expert Member of the National Public Relations Committee - Director and Sub-committee Member, Thailand Post Company Limited - Director, Banjapat Company Limited
<ul style="list-style-type: none"> ● Others that may cause conflict of interests to EGCO 	<p>1 organization</p> <p>Independent Director, Chairman of the Corporate Governance and Sustainability Committee and Member of the Audit Committee, PTT Oil and Retail Business Public Company Limited (OR)</p> <p>(to be retired by rotation at OR's 2026 AGM)</p>
Experiences during the past 5 years	
2020 – 2024	Director and Sub-committee Member, Thailand Post Distribution Company Limited
2020 – 2022	Director, National Reform Commission on Mass Communication and Information Technology

Skills / Expertise	Energy Business, Business Planning, Sustainability Corporate Communication and Branding, Audit, and Corporate Governance
Legal Dispute	No legal dispute during the past 5 years
EGCO Shareholding	None
Nomination Policy	<p>EGCO's policy on director nomination is based on the following:</p> <ol style="list-style-type: none"> 1. Qualifications of individual candidates as prescribed in the Limited Public Company Act B.E. 2535; and the Notification of the Stock Exchange of Thailand and Securities and Exchange Commission; as well as devotion of time to EGCO; 2. Requirement of skills and experiences to support the achievement of EGCO's strategy; 3. Mixture of director diversity, namely age, gender, nationality, race, knowledge and skills; 4. Composition of knowledge and professional skills necessary or missing for the Board of Directors based on the Board Skill Matrix
Nomination Rationale	<p>Viewing that the nominee met Independent Director qualifications as required by law, the Board, with the endorsement of Nomination and Remuneration Committee, resolved to propose Prof. Dr. Parichart Sthapitanonda to be newly elected as an independent director since Prof. Dr. Parichart possessed non-relationship with major shareholders and the Management that aligned with qualifications of an independent director of EGCO. Additionally, her knowledge, expertise and experience in energy business, business planning, sustainability corporate communication and branding, audit, and corporate governance, are deemed beneficial for strengthening EGCO's image, fostering confidence of all shareholders and stakeholders. With respect to this, Prof. Dr. Parichart would be able to contribute to enhancing shareholder value and driving the sustainable growth of EGCO's power business and its related business.</p>

Additional Information to Consider for Independent Director Election

Relationship Characteristics	Qualifications
Holding EGCO's shares not more than <u>0.5%</u> of the paid-up capital with the voting right	Holding None of EGCO's shares
Having the following relationship with EGCO, subsidiary company, associated company or any legal entity that may have the conflict of interests during the past 2 years	
- Being an executive director, an employee, an advisor who receives regular salary	No

Relationship Characteristics	Qualifications
- Providing any professional services namely auditors, financial advisors or legal advisors	No
- Having material business relationship which affects directors' independence	No
Having maternity or registration relationship with directors, management, EGCO's major shareholders, controlling persons or persons to be nominated as management or controlling persons of EGCO and its subsidiaries	No

New Independent Director to be Elected



Dr. Raweewan Bhuridej

Age	56
Nationality	Thai
Educational Background	<ul style="list-style-type: none"> - Ph.D. in Civil and Environmental Engineering, University of Wisconsin, U.S. - Master of Science (Water Resources System Engineering), University of Newcastle Upon Tyne, UK - Bachelor of Engineering (Water Resources) Second Class Honor, Kasetsart University
Other Training Programs	<ul style="list-style-type: none"> - Leadership Program on Trade and Development Strategy (Class #1), International Institute for Trade and Development (Public Organization), Ministry of Commerce - National Defence Course (Class #65), National Defence College - The Executive Program in Energy Literacy for a Sustainable Future (Class #7), Thailand Energy Academy
Director's Certificates	<ul style="list-style-type: none"> - Certificate of Governance for Directors and Executives of State Enterprises and Public Organization (Class #26), King Prajadhipok's Institute
Proposed Position	Independent Director
Current Positions in Other Organization	
<ul style="list-style-type: none"> ● Listed Companies 	None

<ul style="list-style-type: none"> ● Non-listed Companies and Other Organizations 	<p>5 organizations</p> <ul style="list-style-type: none"> - Permanent Secretary, Ministry of Natural Resources and Environment - Executive Director, National Electronics and Computer Technology Center - Qualified Committee Member of Executive Board, Geo-Informatics and Space Technology Development Agency - Qualified Committee Member of Board of Directors, Biodiversity-based Economy Development Office - Director, National Science and Technology Development Board
<ul style="list-style-type: none"> ● Others that may cause conflict of interests to EGCO 	None
Experiences during the past 5 years	
<p>2021 – 2025</p> <p>2015 – 2021</p> <p>2015 – 2021</p> <p>2015 – 2021</p> <p>2015 – 2021</p>	<p>Executive Director, Office of the National Land Policy Board (ONLB)</p> <p>Secretary General, Office of Natural Resources and Environmental Policy and Planning (ONEP)</p> <p>Director, Thailand Greenhouse Gas Management Organization</p> <p>Director, Biodiversity-based Economy Development Office</p> <p>Director, Mass Rapid Transit Authority of Thailand</p>
Skills / Expertise	Engineering, Environmental Management, Strategy and Business Planning, Corporate Governance
Legal Dispute	No legal dispute during the past 5 years
EGCO Shareholding	None
Nomination Policy	<p>EGCO's policy on director nomination is based on the following:</p> <ol style="list-style-type: none"> 1. Qualifications of individual candidates as prescribed in the Limited Public Company Act B.E. 2535; and the Notification of the Stock Exchange of Thailand and Securities and Exchange Commission; as well as devotion of time to EGCO; 2. Requirement of skills and experiences to support the achievement of EGCO's strategy; 3. Mixture of director diversity, namely age, gender, nationality, race, knowledge and skills; 4. Composition of knowledge and professional skills necessary or missing for the Board of Directors based on the Board Skill Matrix
Nomination Rationale	Viewing that the nominee met Independent Director qualifications as required by law, the Board, with the endorsement of Nomination and

	<p>Remuneration Committee, resolved to propose Dr. Raweewan Bhuridej to be newly elected as an independent director since Dr. Raweewan possessed non-relationship with major shareholders and the Management that aligned with qualifications of an independent director of EGCO. Additionally, her knowledge, expertise and experience in engineering, environmental management, and developing a national climate change master plan, are deemed beneficial for corporate governance to ensure the Company's sustainable development and achieving the target towards CO₂ emission reduction. Therefore, Dr. Raweewan would be able to appropriately support the Board in determining the Company's business strategies and action plans covering all aspects of environmental impacts in a comprehensive manner.</p>
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Additional Information to Consider for Independent Director Election

Relationship Characteristics	Qualifications
Holding EGCO's shares not more than <u>0.5%</u> of the paid-up capital with the voting right	Holding None of EGCO's shares
<p>Having the following relationship with EGCO, subsidiary company, associated company or any legal entity that may have the conflict of interests during the past 2 years</p> <ul style="list-style-type: none"> - Being an executive director, an employee, an advisor who receives regular salary - Providing any professional services namely auditors, financial advisors or legal advisors - Having material business relationship which affects directors' independence 	<p>No</p> <p>No</p> <p>No</p>
Having maternity or registration relationship with directors, management, EGCO's major shareholders, controlling persons or persons to be nominated as management or controlling persons of EGCO and its subsidiaries	No

Director to be Re-Elected



Mr. Toshihiro Oki

Age	55
Nationality	Japanese
Educational Background	- Master of Engineering, Tokyo Institute of Technology, Japan
Director's Certificates	- New EGCO Director Orientation No. 2/2025 - ESG Risk Management & Energy Transition Training Program, Deloitte Touche Tohmatsu Jaiyos Audit Company Limited
Proposed Position	Director
First Appointment	July 1, 2025
Latest Appointment	July 1, 2025
Year of Service	8 months
Term of Service	1 st term: July 1, 2025 – Annual General Meeting 2026
Current Position in EGCO	Director
Current Positions in Other Organization	
● Listed Companies	None
● Non-listed Companies and Other Organizations	1 organization - Executive Officer, Head of the Platform Business Group, JERA Co., Inc.
● Others that may cause conflict of interests to EGCO	None

Experiences during the past 5 years	
2021 – 2025	Executive Officer, Head of the Renewable Energy Business Group, JERA Co., Inc
2019 – 2021	Managing Director, JERA Power UK Ltd.
Skills / Expertise	Engineering, Energy Business, Strategy and Business Planning, International Business, and Corporate Governance
Achievement from July 1, 2025 until February 28, 2026	Mr. Toshihiro Oki served as director with dedication and consistently devoted time to attending the Company's Board meetings. Mr. Oki provided valuable insights for investment projects consideration by emphasizing value created through synergy to achieve strong and sustainable growth for EGCO. In addition, Mr. Oki placed great importance on driving strategic plans and business directions to align with global market conditions effectively.
Legal Dispute	No legal dispute during the past 5 years
EGCO Shareholding	None
Meeting Attendance from July 1, 2025 until February 28, 2026	- Board of Directors: 8 out of 8 (100%)
Nomination Policy	<p>EGCO's policy on director nomination is based on the following:</p> <ol style="list-style-type: none"> 1. Qualifications of individual candidates as prescribed in the Limited Public Company Act B.E. 2535; and the Notification of the Stock Exchange of Thailand and Securities and Exchange Commission; as well as devotion of time to EGCO; 2. Requirement of skills and experiences to support the achievement of EGCO's strategy; 3. Mixture of director diversity, namely age, gender, nationality, race, knowledge and skills; 4. Composition of knowledge and professional skills necessary or missing for the Board of Directors based on the Board Skill Matrix
Nomination Rationale	The Board, with the endorsement of the Nomination and Remuneration Committee, resolved to propose Mr. Toshihiro Oki to be re-elected as a director for another term, as Mr. Oki has knowledge in engineering, along with the expertise and experience in power business, international business, and strategic planning. In addition, he has a vision that focuses on creating value for EGCO through synergy with business partners, which is important for EGCO's sustainable growth. Therefore, the endorsement of Mr. Oki for re-election as a director for another term would support the steady advancement of the Company's long-term goals.

Director to be Re-Elected



Mr. Masatoshi Inoue

Age	46
Nationality	Japanese
Educational Background	- Bachelor of Mechanical Engineering, Kyushu University, Japan
Director's Certificates	- New EGCO Director Orientation No. 4/2025 - ESG Risk Management and Energy Transition Training Program, Deloitte Touche Tohmatsu Jaiyos Audit Company Limited
Proposed Position	Director
First Appointment	October 1, 2025
Latest Appointment	October 1, 2025
Year of Service	5 months
Term of Service	1 st term: October 1, 2025 – Annual General Meeting 2026
Current Position in EGCO	Director, Member of Risk Oversight Committee
Current Positions in Other Organization	
● Listed Companies	None
● Non-listed Companies and Other Organizations	1 organization - General Manager, Asset Management Unit, Asia & Oceania Department, Global Business Division, Kyuden International Corporation
● Others that may cause conflict of interests to EGCO	None

Experiences during the past 5 years	
2024 – 2025	Senior Manager, Asia Asset Management Department, Asia Division, Kyuden International Corporation
2018 – 2023	Executive Vice President, Hsin Tao Power Corporation (GTCC IPP in Taiwan)
Skills / Expertise	Engineering, Energy Business, Strategy and Business Planning, International Business, and Corporate Governance
Achievement from October 1, 2025 – February 28, 2026	Mr. Masatoshi Inoue served as a director and a member of the Risk Oversight Committee with dedication, devoted time to studying the meeting materials in detail with due care and diligence and provided valuable comments regarding EGCO's operations. Additionally, Mr. Inoue placed great importance on achieving the Company's goals, as well as on risk management, to mitigate potential impacts in cases where the Company's performance did not meet the targets. Furthermore, with his engineering knowledge and experience, he provided thoroughly support in reviewing and validating technical assumptions when evaluating investment projects, thereby enhancing the accuracy and appropriateness of investment project valuations.
Legal Dispute	No legal dispute during the past 5 years
EGCO Shareholding	None
Meeting Attendance from October 1, 2025 until February 28, 2026	- Board of Directors: 5 out of 5 (100%) - Risk Oversight Committee: 5 out of 5 (100%)
Nomination Policy	EGCO's policy on director nomination is based on the following: <ol style="list-style-type: none"> 1. Qualifications of individual candidates as prescribed in the Limited Public Company Act B.E. 2535; and the Notification of the Stock Exchange of Thailand and Securities and Exchange Commission; as well as devotion of time to EGCO; 2. Requirement of skills and experiences to support the achievement of EGCO's strategy; 3. Mixture of director diversity, namely age, gender, nationality, race, knowledge and skills; 4. Composition of knowledge and professional skills necessary or missing for the Board of Directors based on the Board Skill Matrix
Nomination Rationale	The Board, with the endorsement of the Nomination and Remuneration Committee, resolved to propose Mr. Masatoshi Inoue to be re-elected as a director for another term due to his expertise and experience in engineering,

	<p>which supports the Board in thoroughly screening investment projects. Additionally, Mr. Inoue played an important role in driving risk management, which proactively protects and mitigates risk to ensure that EGCO can achieve its targets despite challenging circumstances in the present. Therefore, the re-election of Mr. Inoue as a director for another term would allow EGCO to achieve its goals and sustainable growth.</p>
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Director to be Re-Elected



Mr. Christopher Robert Starling

Age	42
Nationality	English
Educational Background	<ul style="list-style-type: none"> - Master of Business Administration (MBA) – Distinction, University of Bath, UK - Bachelor of Science, Natural Sciences (Hons), University of Bath, UK
Director's Certificates	<ul style="list-style-type: none"> - New EGCO Director Orientation No. 1/2025 - Certificate of 2025 Conflict of Interest and Duty as a Board of Director, Thai Institute of Directors
Proposed Position	Director
First Appointment	January 1, 2025
Latest Appointment	January 1, 2025
Year of Service	1 year 2 months
Term of Service	1 st term: January 1, 2025 – Annual General Meeting 2026
Current Position in EGCO	Director, Member of Investment Committee
Current Positions in Other Organization	
<ul style="list-style-type: none"> ● Listed Companies 	None
<ul style="list-style-type: none"> ● Non-listed Companies and Other Organizations 	1 organization <ul style="list-style-type: none"> - Chief Strategy Officer, JERA Asia Pte. Ltd. (Singapore)

<ul style="list-style-type: none"> Others that may cause conflict of interests to EGCO 	None
Experiences during the past 5 years	
2021 – 2024	Partner, the Lantau Group (Bangkok, Thailand & Hong Kong)
Skills / Expertise	Energy Business, Business Administration, International Business, Strategy and Business Planning, and Corporate Governance
Achievement in year 2024 – February 2025	Mr. Christopher Robert Starling served as a director and a member of the Investment Committee with dedication, consistently devoted time to attending the meetings and thoroughly reviewed meeting materials to provide valuable insights and recommendations for strategic decision-making, especially with respect to the valuation of investment projects across all significant dimensions. Additionally, Mr. Christopher placed great importance on regularly following up on the Management's operational actions to ensure that the Company can effectively manage any unexpected situations that may occur and protect the interests of EGCO and its shareholders.
Legal Dispute	No legal dispute during the past 5 years
EGCO Shareholding	None
Meeting Attendance from January 1, 2025 until February 28, 2026	<ul style="list-style-type: none"> Board of Directors: 14 out of 14 (100%) Investment Committee: 12 out of 12 (100%)
Nomination Policy	<p>EGCO's policy on director nomination is based on the following:</p> <ol style="list-style-type: none"> Qualifications of individual candidates as prescribed in the Limited Public Company Act B.E. 2535; and the Notification of the Stock Exchange of Thailand and Securities and Exchange Commission; as well as devotion of time to EGCO; Requirement of skills and experiences to support the achievement of EGCO's strategy; Mixture of director diversity, namely age, gender, nationality, race, knowledge and skills; Composition of knowledge and professional skills necessary or missing for the Board of Directors based on the Board Skill Matrix
Nomination Rationale	The Board, with the endorsement of the Nomination and Remuneration Committee, resolved to propose Mr. Christopher Robert Starling to be re-elected as a director for another term, as Mr. Christopher possesses extensive expertise in energy business and international business, he is able to provide valuable insights for project valuation analysis, as well as

	<p>strategic recommendations that effectively support the Company's investment decisions, ensuring they are made with prudence, accuracy and maximum value creation. Additionally, Mr. Christopher is dedicated to protecting the interests of EGCO and its shareholders by placing great importance on corporate governance and closely monitoring the Management's operational actions. Therefore, the re-election of Mr. Christopher as a director for another term would strengthen EGCO's risk management and sustainable growth.</p>
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Definition of Independent Directors

The Company has defined the qualifications of independent directors, which is stricter than the requirement of the SET in accordance with the Capital Market Supervisory Board. Under the new definition, EGCO's independent director shall have the following qualifications.

1. Holding not more than 0.5% shares of the paid-up capital with the voting right of EGCO, parent company, subsidiary company, associated company or any legal entity that may have the conflict of interest (including the connected persons as stipulated in section 258 of securities laws).
2. Not being a director that takes part in the management (executive director, director who has the same responsibility as management except for the signature in transactions approved by the Board and the joint signing with other directors), employees, advisors who receive regular salary, and controlling person of EGCO, parent company, subsidiary company, associate company and fellow subsidiary (subsidiary of the same holding company) or any entity that may have a conflict of interest during the period of two years before his/her appointment.
3. Not being a person who is related by maternity and by registration as parents, spouse, brother, sister, and son and daughter, including their spouses, of the management, or major shareholders, controlling persons or persons who will be nominated to be the Management or controlling persons of EGCO or its subsidiaries.
4. Not having business relationship with and not being a major shareholder, non-independent director or management of EGCO, parent company, subsidiary company, associate company or any entity that may have a conflict of interest in a way that would affect the giving of independent opinions during the period of two years before the filing date.
5. Not being an auditor or a major shareholder, director, management or partner of the audit firm that provides auditing services to EGCO, parent company, subsidiary company, associate company or any entity that may have a conflict of interest during the period of two years before the filing date.
6. Not providing any professional service or being a major shareholder, non-independent director, management or partner of the company that provide professional service which include financial and legal advices with the fee higher than 2 million baht per year during the period of two years before the filing date.
7. Not being appointed as a representative to safeguard interests of EGCO's director, majority shareholders or shareholders who are related to EGCO's majority shareholders.

8. Not having any constraint that would affect the performance of giving independent judgement on EGCO.

If a person having qualifications stated in item 1 to 8 above is appointed as an independent director of the Company, such independent director may be assigned by the Company's Board of Directors to make decision in respect of business operation of EGCO, parent company, the subsidiary or associated company, the major shareholder of EGCO, or the person having controlling power over EGCO, provided that such decision making is made as a collective decision.

The Terms of Independent Directors

The term of office for independent directors has been specified by EGCO to not exceed two terms or six consecutive years from the date of appointment. Thus, independent directors may be re-appointed for a tenure of not more than nine years, based on their knowledge, expertise, and necessity for the best interests of the Company's business



หนังสือเชิญประชุม
Notice of Meeting
บริษัท ผลิตไฟฟ้า จำกัด (มหาชน)
ELECTRICITY GENERATING PUBLIC COMPANY LIMITED

เรื่อง กำหนดการประชุมสามัญผู้ถือหุ้น
 Subject Schedule of Annual General Meeting of Shareholders

วันที่ 16 มีนาคม 2569
 Date

เรียน
 To
 บ้านเลขที่
 Address

เลขทะเบียนผู้ถือหลักทรัพย์
 Shareholder's Registration No.

สิ่งที่ส่งมาด้วย เอกสารประกอบการประชุม ฯลฯ
 Attachment Details of meeting document

โดยผู้ถือหลักทรัพย์จำนวนทั้งสิ้นรวม
 Holding the total amount of

หุ้น/หน่วย
 shares/units

ข้อมูลบริษัท / หลักทรัพย์
 Company / Securities Information

หุ้นสามัญ
 Ordinary share

หุ้น/หน่วย
 shares/units

หุ้นบริวาร
 Preferred share

หุ้น/หน่วย
 shares/units



โดยมีวาระการประชุมตามแนบท้าย
 The meeting agenda is attachment

<https://www.set.or.th/set/tsd/meetingdocument.do?symbol=EGCO&date=260417>

วันที่ประชุม : วันศุกร์ที่ 17 เมษายน 2569 เวลา 14:00 น.
 Meeting Date : Friday, April 17, 2026 at 14:00 hrs.
 สถานที่ประชุม/ช่องทางสอบถามข้อมูล (Meeting Venue / Channel for asking Information) :
 การประชุมผ่านสื่ออิเล็กทรอนิกส์
 Electronic meeting

ข้าพเจ้า.....เป็น [] ผู้ถือหลักทรัพย์ [] หรือผู้รับมอบฉันทะ
 I/We am/are shareholder or proxy of a shareholder

ของ บริษัท ผลิตไฟฟ้า จำกัด (มหาชน)
 of ELECTRICITY GENERATING PUBLIC COMPANY LIMITED

หมายเลขบัตรประจำตัวประชาชน.....ได้มาเข้าร่วมการประชุมดังกล่าวข้างต้น
 which the identification (ID) number attend the above mentioned meeting.

ลงชื่อ.....ผู้เข้าร่วม
 Sign Meeting Attendee

(.....)

เพื่อความสะดวกในการลงทะเบียน ผู้ถือหลักทรัพย์หรือผู้รับมอบฉันทะที่จะมาประชุม โปรดนำเอกสารฉบับนี้มาแสดงต่อเจ้าหน้าที่ลงทะเบียนในวันประชุม สำหรับผู้ถือหลักทรัพย์ที่มาประชุมด้วยตนเอง กรุณาแสดงบัตรประจำตัวประชาชน หรือใบขับขี่ หรือบัตรข้าราชการ หรือหนังสือเดินทาง (กรณีผู้ถือหุ้นต่างประเทศ) ฉบับจริง พร้อมกับแบบฟอร์มลงทะเบียน

ท่านสามารถค้นหารายละเอียดระเบียบวาระการประชุม พร้อมความเห็นกรรมการในเรื่องดังกล่าว รวมทั้งสิ่งที่จะเสนอต่อที่ประชุมพร้อมรายละเอียดและเอกสารประกอบการประชุมอื่นๆ ผ่าน QR Code หรือ URL <https://www.set.or.th/set/tsd/meetingdocument.do?symbol=EGCO&date=260417> หรือ ติดต่อขอรับเอกสารประกอบการประชุมได้ที่บริษัทผู้ออกหลักทรัพย์

เว็บไซต์: <https://www.egco.com/th/investor-relations/document/shareholder-meetings> / โทร 029985000 ต่อ 5020-27 / email : -
 สอบถามข้อมูลเพิ่มเติมได้ที่ SET Contact Center เว็บไซต์: www.set.or.th/contactcenter / โทร 02 009 9999

For your convenience, shareholders or proxies wishing to attend the meeting, kindly present this document to a registration staff at the meeting for registration. For shareholders who will attend the meeting by themselves, the original of identification card or driving license or government official identification card or passport (in case of foreign shareholders) must be presented together with the Registration Form.


The details of Meeting document is available online by scanning QR Code on this form or at URL <https://www.set.or.th/set/tsd/meetingdocument.do?symbol=EGCO&date=260417>

You can also contact the issuer for the annual report
 Website : <https://www.egco.com/th/investor-relations/document/shareholder-meetings> /Tel. +66 29985000 Ext. 5020-27 / email : -
 For further information please contact SET Contact Center Website : www.set.or.th/contactcenter /Tel. +662 009 9999

Practices for Shareholders' 2026 Annual General Meeting

Since the Shareholders' 2026 Annual General Meeting will be held through Electronic Means (E-AGM), the Company provides the following guidelines and strongly recommends that all shareholders and proxies thoroughly study the guidelines in order to facilitate all participants.







1. Submission of a request to attend the meeting

Actions	Schedule
<p>Please submit the e-Request and relevant documents (Attachment # 8) via the following channels:</p> <p>1) QR code:</p> <div style="text-align: center;">  </div> <p>2) Link: https://sent.inventech.co.th/EGCO596614R/#/homepage</p> <p><u>Suggestions:</u></p> <ul style="list-style-type: none"> - For a smooth meeting participation, Shareholders and Proxies are recommended to complete the e-Request before the meeting date. - Please thoroughly study the E-AGM's guidelines (Attachment # 9) 	<p>From April 2, 2026, 8.30 hrs. onwards to April 17, 2026, until the meeting adjourns.</p>


2. A Proxy Appointment in Case a Shareholder is Unable to Attend the Shareholders' Meeting in Person

Actions	Schedules
<p>Proxy form:</p> <ol style="list-style-type: none"> 1) A proxy form provided in the document package (Attachment # 10) 2) Proxy forms posted on EGCO's website www.egco.com 3) Online proxy forms through E-Proxy Voting *available to the TSD Investor Portal members only 	<p>After receiving the document package</p> <p style="padding-left: 40px;">From March 19, 2026 onwards</p> <p style="padding-left: 40px;">From March 27, 2026 onwards</p>
<p>Complete proxy forms with supporting documents (as indicated in Attachment # 8) can be submitted through:</p> <ol style="list-style-type: none"> 1) Send mail to EGCO using the provided return envelope in the package (no stamp required) 2) E-mail to cs@egco.com 	<p>The Company must receive the documents by April 16, 2026, at 17:00 hrs.</p>
<p>A proxy appointment via E-Proxy Voting through TSD Investor Portal</p> <p>*available to the TSD Investor Portal members only</p> <p>Link: https://ivp.tsd.co.th/signin?lang=en</p>	<p>March 27, 2026 - April 16, 2025 by 16.30 hrs. *The system will be closed a day before the meeting date.</p>

3. Participation in the E-AGM via Inventech Connect System


Actions	Schedules						
Registration for the Meeting on the Meeting Date							
<p>The system will submit the Zoom meeting link to join the AGM meeting via Inventech Connect System to the e-mail when the e-Request process is complete. (According to Step 1)</p> <p><i>* Shareholders/Proxies need to complete the e-Request before receiving a Username and Password to enter in the Inventech Connect System.</i></p>	<p>On April 17, 2026 from 12.00 noon until the meeting adjourns.</p>						
Participation in the Meeting, Question Submission, and Voting							
<p>Shareholders or proxies who successfully join the AGM via the Inventech Connect System will be able to watch the meeting, submit questions, and cast votes on each agenda item during the meeting.</p>	<p>On April 17, 2026 from 14.00 noon until the meeting adjourns.</p>						
Live Broadcast via AGM-iCheck <i>(Viewing Only – Not Voting or Question Submission through this system)</i>							
<p>The meeting will be conducted via Zoom application. The Company recommends that shareholders or proxies download the Zoom application in advance.</p> <table border="1" data-bbox="252 1048 903 1420"> <thead> <tr> <th data-bbox="252 1048 579 1097">For Thai:</th> <th data-bbox="579 1048 903 1097">For English:</th> </tr> </thead> <tbody> <tr> <td data-bbox="252 1097 579 1294"> 1) QR code TH:  </td> <td data-bbox="579 1097 903 1294"> 1) QR code EN:  </td> </tr> <tr> <td data-bbox="252 1294 579 1420"> 2) Link TH: https://sent.inventech.co.th/EG/COAGM2026-TH </td> <td data-bbox="579 1294 903 1420"> 2) Link EN: https://sent.inventech.co.th/EG/COAGM2026-EN </td> </tr> </tbody> </table> <p>Remarks:</p> <ul style="list-style-type: none"> -Only shareholders listed as of March 16, 2026 (Record Date) are eligible to watch the meeting’s live broadcast. -Shareholders need to provide their ID for Live Broadcast registration. - AGM-iCheck is a system that allows shareholders to <u>view the live broadcast only</u>. Shareholders are not able to cast votes or submit questions through this system. 	For Thai:	For English:	1) QR code TH: 	1) QR code EN: 	2) Link TH: https://sent.inventech.co.th/EG/COAGM2026-TH	2) Link EN: https://sent.inventech.co.th/EG/COAGM2026-EN	<p>Available on April 17, 2026, from 14:00 hrs. until the meeting adjourns.</p>
For Thai:	For English:						
1) QR code TH: 	1) QR code EN: 						
2) Link TH: https://sent.inventech.co.th/EG/COAGM2026-TH	2) Link EN: https://sent.inventech.co.th/EG/COAGM2026-EN						

4. The Company kindly requests shareholders/proxies to submit questions in advance.

Actions	Schedules
<p>Channels for submitting questions in advance:</p> <ol style="list-style-type: none"> 1) By mail (Attachment # 14) using the provided return envelope in the package to the Company's address 2) By e-mail: cs@egco.com 3) By scanning the QR code: <div data-bbox="448 528 707 786" style="text-align: center;">  </div> 4) By Link: https://forms.office.com/r/TDU2UxvMty <p>Remark: Please provide the full name of the shareholder or proxy when submitting the questions.</p>	<p>Questions accepted from March 19, 2026 – April 17, 2026 until the meeting adjourns</p>

Taking into account the length of the meeting, the Company shall address the advance questions on the appropriate agendas in the meeting. If a lot of questions are raised during the meeting, the clarifications for unanswered questions will be further recorded in the Minutes of Meeting.

5. In case of questions, please contact the following channels:

Actions	Schedules
Report problems / Inquires	
<p>Report problems with the Inventech Connect meeting</p> <ol style="list-style-type: none"> 1) Tel 02-460-9220 2) Line: @inventechconnect 3) QR code: <div data-bbox="368 1473 528 1637" style="text-align: center;">  </div> 	<ol style="list-style-type: none"> 1) Between April 2 – 3, 7-10, and 16, 2026, from 8.30 - 17.30 hrs. 2) On April 17, 2026, from 8.30 hrs., until the meeting adjourns
<p>Report problems or inquiries about using the E-Proxy Voting Tel 02-009-9999</p>	<p>Weekdays, from 8:30 - 16:30 hrs., excluding public holidays</p>
<p>For any other questions regarding the meeting, please contact the Corporate Secretary Division</p> <ol style="list-style-type: none"> 1) Tel 02-998-5020-27 2) E-mail cs@egco.com 	<p>Weekdays, from 8:00 - 17.00 hrs., excluding public holidays</p>

Documents for Registration, Proxy and Voting

The barcode system will be utilized in the registration process for attending the Shareholders' Annual General Meeting of Electricity Generating Public Company Limited (the "Company") (the "Meeting"). A barcode which contains each shareholder's information is printed on Attachment # 6 to the notice of the Meeting. Additionally, as the Meeting will be held through Electronic Means (E-AGM), the Company strongly recommends shareholders and proxies who will attend the E-AGM to thoroughly study the guidelines for the Meeting, and documents for registration, proxy and voting, as well as the guidelines for attending E-AGM as shown in Attachment # 7 to # 9, respectively.

1. Submission of the Request to Participate in the E-AGM via e-Request

1) For the Registration of the Shareholders Attending the Meeting Themselves

1.1 Natural Person, Thai nationality or foreign

Shareholders attending the Meeting themselves are required to submit the request to participate in the E-AGM (e-Request) of which guidelines are as shown in Attachment # 9 and are required to show the certified copy of his/her identity card, either one of the following identifications: national identity card, officer identity card, state enterprise identity card or passport or other kinds identity card presenting photo issued by the government agency.

1.2 Legal Entity, Thai or foreign

An authorized director of a Thai or foreign legal entity attending the Meeting by him/herself is required to show an evidence authorizing him/her to act on behalf of the Legal Entity and his/her copy of identity card (in accordance with paragraph 1.1) together with the original or a copy certified by the registrar of the registration certificate or other evidence presenting its legal entity status (issued not more than 6 months).

2) For Proxy

2.1 In case the Proxy has been appointed by an individual shareholder residing in Thailand, the following documents shall be submitted by such Proxy:

2.1.1 Filled Proxy Form (in accordance with the form attached to this Notice); and

2.1.2 Certified copy of the shareholders' identity card (as stipulated in item 1.1).

2.2 In case the Proxy has been appointed by an individual shareholder residing outside the Kingdom of Thailand, the following documents shall be submitted by such Proxy:

2.2.1 Filled Proxy Form (in accordance with the form attached to this Notice); and

2.2.2 Certified copy of the shareholders' identity card (as stipulated in item 1.1);

2.2.3 Signatures appeared in the documents mentioned in 2.2.1 and 2.2.2 have to be certified by the Thai Consulate, the notary public, or other competent person legally authorized by local laws of such country.

2.2.4 In case the Custodian in Thailand is authorized to act on behalf of an individual shareholder residing outside the Kingdom of Thailand as a depositary and administrator

of shares and such individual shareholder authorizes the Custodian to sign Proxy Form on his/her behalf, additional documents are required as follow:

- 2.2.4.1 Power of Attorney from the individual shareholder residing outside the Kingdom of Thailand granting the Custodian authority to sign the Proxy Form on his/her behalf; and
 - 2.2.4.2 Custodian Letter certifying that the person signing the Proxy Form on behalf of the individual shareholder residing outside the Kingdom of Thailand is licensed to operate Custodian business.
- 2.3 In case the Proxy has been appointed by a Thai legal entity, the following documents shall be submitted by such Proxy:
- 2.3.1 Filled Proxy Form (in accordance with the form attached with the Notice)
 - 2.3.2 Registration certificate issued by the registrar, the Ministry of Commerce (issued not more than 6 months); and
 - 2.3.3 Certified copy of identity card (as stipulated in item 1.1) of the authorized person(s) whose signature appears in such Proxy.
- 2.4 In case the Proxy has been appointed by a foreign legal entity, the following documents shall be submitted by such Proxy:
- 2.4.1 Filled Proxy Form (in accordance with the form attached with the Notice)
 - 2.4.2 Original or the certified copy of the registration certificate, or other evidence presenting its legal entity status together with the list of the authorized person(s) of such foreign legal entity; and
 - 2.4.3 Certified copy of identity card (as stipulated in item 1.1) of the authorized person whose signature appears in such Proxy.
 - 2.4.4 Documents mentioned in 2.4.1 to 2.4.3 must be certified by the Thai Consulate, or the notary public, or other competent person legally authorized by local laws of such country.
 - 2.4.5 In case the Custodian in Thailand is authorized to act on behalf of the foreign legal entity as a depositary and administrator of shares and such foreign legal entity authorizes the Custodian to sign Proxy Form on its behalf, additional documents are required as follow:
 - 2.4.5.1 Power of Attorney from the foreign legal entity granting the Custodian authority to sign the Proxy Form on its behalf; and
 - 2.4.5.2 Custodian Letter certifying that the person signing the Proxy Form on behalf of the foreign legal entity is licensed to operate Custodian business.
- 2.5 The appointment of Proxy shall conform to the conditions stipulated in the Form of Proxy.

- 2.6 In any appointment of Proxy, especially the appointment by foreign shareholders, the Proxy is hereby requested to register when the registration starts in order that the Company shall be able to timely verify the completeness of the required documents.
- 2.7 If the attendant changes his/her title, name, or surname, they are requested to present documents certifying such change.
- 2.8 If there is any amendment, erasure or crossing out on any voting marks, marks of Proxy's name or wordings in the Proxy Form without signature or initial of the shareholder, the Company shall reserve the right to consider whether the proxy shall be wholly or partially void.
- 2.9 The copy of the identity card submitted to the Company (as stipulated in item 1.1) must be valid to the date of the Meeting. To comply with the collection of sensitive data under the Personal Data Protection Act B.E. 2562 provided that the Company has no intention to know or collect sensitive data of any persons, the identity card owner shall cover/erase the sensitive information, e.g., religion, blood group, shown in his/her identity card before sending the copies to the Company. The identity card owner agrees that if such information appears to be uncovered, the Company will cover it on behalf of the owner.
- 2.10 The Company reserves the right to allow only the attendant whose documents are complete and accurate to attend the meeting.

2. Procedure for Proxy

The Company provides the following 3 Proxy Forms as prescribed by the Department of Business Development, Ministry of Commerce.

- Proxy Form A which provides general and simple form
- Proxy Form B which defines fixed and specific details authorizing Proxy
- Proxy Form C which serves foreign shareholder appointing custodian in Thailand

Shareholder who cannot attend the Meeting may appoint a person as his/her Proxy by taking the following steps:

- (1) Complete the attached Proxy Form
- (2) At the discretion of the shareholder, authorize a person to attend and vote at the Meeting on his/her behalf by specifying the name with details of such person or authorize an independent director of the Company by ticking the box in front of the name of such independent director in the Proxy Form
- (3) Affix and cross out THB 20 stamp duty on the Proxy Form for validity and legal binding. For the convenience of the Proxy, the Company will facilitate affixing the stamp duty for the registration to attend the meeting
- (4) Return the completed Proxy Form to the Company's Corporate Secretary Division for review before the meeting date

In addition, the Company facilitates shareholders who are members of the TSD Investor Portal by allowing them to appoint a proxy electronically (E-Proxy Voting) through the Investor Portal (IVP) system of Thailand Securities Depository Co., Ltd. (TSD). Shareholders may access the system via the following link: <https://ivp.tsd.co.th/signin?lang=en>, as an alternative to submitting documents by post. The procedures for voting through the IVP system are provided in Attachment # 9. Should shareholders have any inquiries regarding the E-Proxy Voting process, they may contact TSD at Tel. +66 2-009-9999.

The shareholder shall grant proxy to only one Proxy for attending and voting in the Meeting. The shares amount cannot be split and separately assigned to more than one Proxy.

Shareholders may use other forms of proxy, in which the contents completely comply with the law.

3. Voting Conditions


In each voting or in each agenda, each shareholder shall have the voting rights equal to the number of shares held (one share one vote). The voting procedures for the shareholders and the shareholders' proxies shall be as follows:

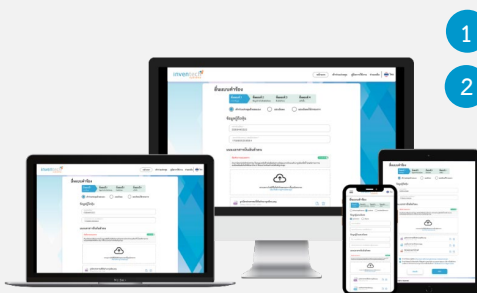
- 3.1 Shareholders Attending the Meeting Themselves: Shareholders shall press the voting button in each agenda item (whether to approve, disapprove or abstain).
- 3.2 Proxies: The voting procedure is as follows.
 - Proxy Form A: The Proxies shall cast their votes during the Meeting by pressing the voting button in each agenda item (whether to approve, disapprove or abstain).
 - Proxy Form B and C: If the shareholders in advance stated their instruction to vote in any agenda, the Company will collect and record such votes at the time of the meeting registration. The Proxies will not be required to press the voting button during the Meeting. If the shareholders have not delegated the Proxies to vote or the shareholders' instruction to vote is not clear, the Proxies are required to cast their votes at their discretion.
 - E-Proxy Voting: Shareholders cast their votes via the E-Proxy Voting system through TSD's Investor Portal (IVP) from March 27, 2026, until April 16, 2026, at 16:30 hrs.
- 3.3 Ballots:
 - Shareholders or Proxies Attending the Meeting Themselves shall cast their vote during the Meeting by pressing the voting button in each agenda item.
 - Shareholders Granting Independent Directors as Proxies: The shareholders shall fill in the Proxy Form and ballot to cast their votes and submit it to the Company before the Meeting. If there is any amendment, erasure or crossing out on any voting marks without signature or initial of shareholders or their proxies, the Company shall reserve the right to consider whether the vote shall be wholly or partially void.

Guidelines for Attending the Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the following procedures for submitting the request form to attend the meeting via electronic means.

Steps for Requesting Username & Password via e-Request System

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://sent.inventech.co.th/EGCO596614R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 1 Click link URL or scan QR Code in the AGM notice
- 2 Choose the type of request before proceeding with 4 steps below
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verification
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, the system will display information again for review of information
- 3 Please wait for an email informing detail of meeting and password

**** Merge user accounts, please using the same email and phone number ****

2. For Shareholders who would like to attend the Meeting through the Electronic Means either by yourself or by the proxy who is not the provided independent directors, please note that the electronic registration will be available from April 2, 2026 at 8:30 a.m. and shall be closed at the end of the meeting on April 17, 2026.

3. The electronic conference system will be available on April 17, 2026 at 12:00 p.m. (2 hours before the meeting convene). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of the Company's Directors as a Proxy

For Shareholders who wish to appoint one of the Company's Independent Directors as a proxy, please submit **the proxy form together with the required documents** to the Company by mail to the following address or the email: cs@egco.com. The proxy form and required documents shall arrive at the Company by April 16, 2026 at 5.00 p.m.

Corporate Secretary Division

Electricity Generating Public Company Limited

EGCO Tower, 13th Floor, 222, Vibhavadi Rangsit Rd., Tungsonghong, Laksi, Bangkok 10210

If you have any problems with the software, please contact Inventech Call Center



02-460-9220



@inventechconnect



Report a problem

@inventechconnect



The system available period:

- 1) during 2 – 3, 7-10, and 16 April 2026 from 08.30 a.m. – 05.30 p.m.
- 2) On 17 April 2026 from 8.30 - the end of meeting.

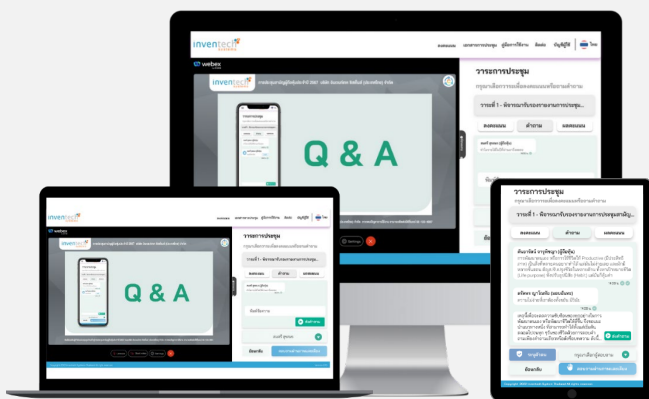
Steps for Meeting Attendance Registration (e-Register) and Voting Process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, **Then click on “Accept” button**
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Steps for Asking Questions via InvenTech Connect



- Select the agenda
 - Click on “Question” button
- 1 Ask the question via text
 - Type the question then click “Send”
 - 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” to reserve your queue
 - Wait for your queue, then turn on the microphone and camera

How to use InvenTech Connect

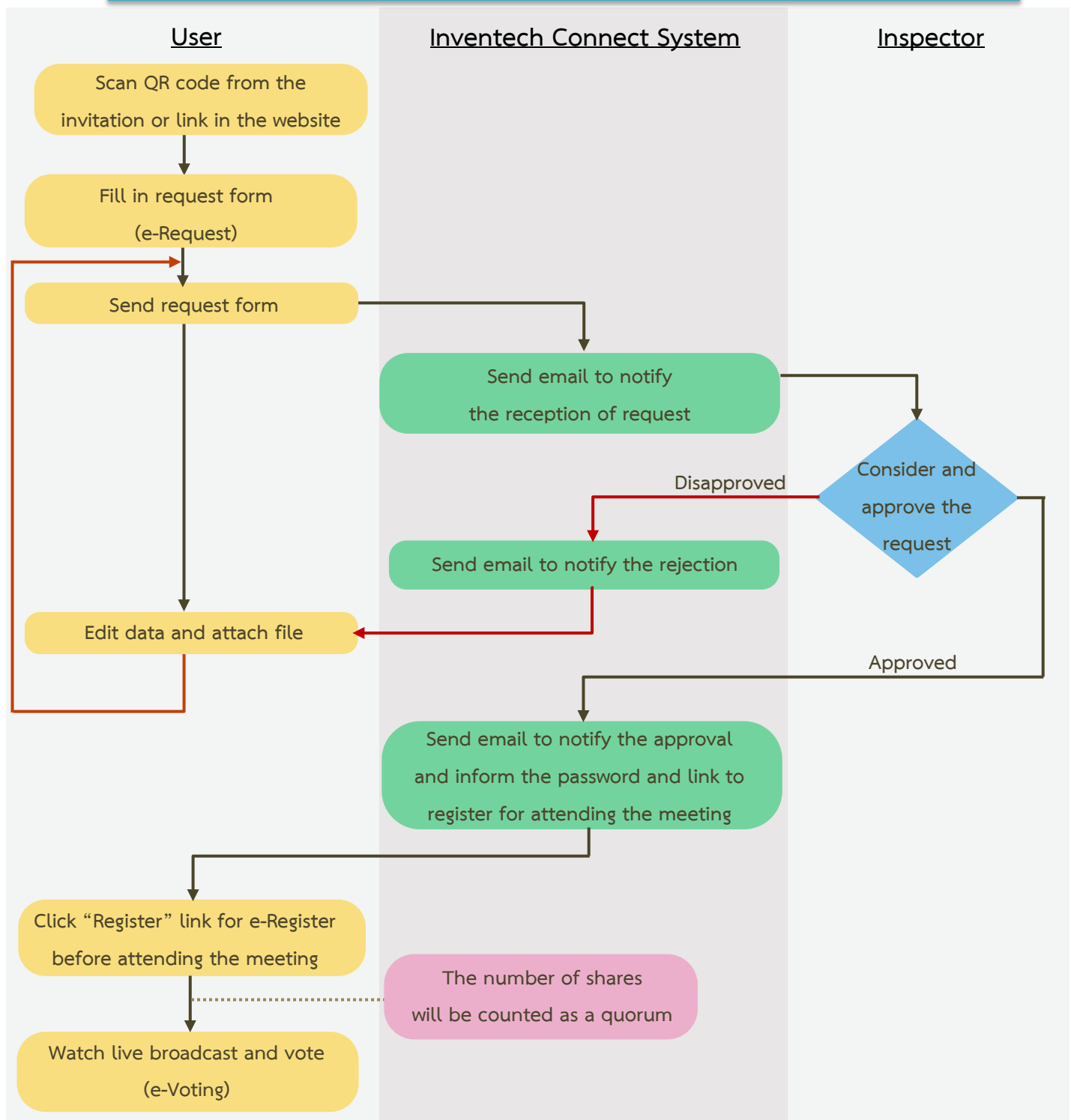


User Manual and Video of using InvenTech Connect

* Note Operation of the electronic conferencing system and InvenTech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge ** The system does not supported internet explorer.

Guidelines for attending of Electronic Meeting



Condition of use

In case of merging / change of account

In case multiple requests were submitted by the same email and phone number, the systems will merge the account. In case the user has more than 1 account, please click on "Change account" and the previous account will still count as the base in the meeting.

In case of exiting the meeting

Attendees can click on "Register for exit the quorum". Then, your vote will be excluded from the base of the remaining agendas of the meeting.

Voting Procedures via the E-Proxy Voting System through the TSD Investor Portal

Once you have registered as a member of the TSD Investor Portal, you may cast your vote through the E-Proxy Voting System, which is another channel provided by the Company to facilitate shareholders in appointing a proxy. The procedures are as follows:

1. Log in to the TSD Investor Portal using your Username and Password, or through identity verification via the ThaiID application.
2. Verify your information and click **Next**.
3. Once you enter the main menu of the TSD Investor Portal, select “**Other Transactions**”, then choose menu “e-Proxy Voting”, and click “**Entry / Update / Cancel**”
4. Shareholders must verify their identity using their ID Card Number and Laser Code shown on the back of the ID card. Then click “**Verify with the Department of Provincial Administration (DPA).**”
5. Click “**OTP Request.**” The system will send a One-Time Password (OTP) to the shareholder’s registered mobile phone number.
6. After logging in successfully, select the **EGCO** securities name to proceed with the proxy appointment and voting transaction through the TSD Investor Portal.
7. Select the proxy forms :
 - Form A: The proxy attends the meeting and votes at the proxy’s discretion.
 - Form B: The proxy attends the meeting and votes in accordance with the shareholder’s instructions for each agenda item.

Shareholders may also appoint an independent director of the Company as their proxy. The system will display the list of independent directors available to serve as proxies for the Annual General Meeting.

8. After selecting the proxy type, shareholders may cast their votes for each agenda item and click **Next** for each agenda. If you wish to revise your vote, click **Back** to return to the desired agenda and modify your vote.
9. Once all agenda items have been completed, click **Submit** to record your voting results.
10. The system will display the Proxy Form for shareholders to review. You may download the form for your records, or click **Close** to exit the window.
11. The system will record the shareholder’s vote and display the status “**Voted**” under the EGCO securities name. Shareholders may edit or cancel their proxy appointment / voting **until 4:30 p.m. on the day prior to the Annual General Meeting.**

Proxy Form A (General and Simple Form)
According to Regulation of Department of Business Development
Re: Form of Proxy (No. 5) B.E. 2550

Shareholders' Registration No. Written at

Date Month Year

(1) I/We..... Nationality.....
 residing at No. Road Sub-District.....
 District Province Postal code

(2) being a shareholder of **Electricity Generating Public Company Limited** ("The Company")

Holding the total amount of shares and have the right to vote equal to vote(s) as follows:

ordinary shares shares and have the right to vote equal to vote(s)

preference shares shares and have the right to vote equal to vote(s)

(3) Hereby appoint (May grant a proxy to the Company's Independent Director as listed below, with details set out in Attachment 11.)

Please mark (✓) in front of the Proxy's name (only one Proxy)	<input type="checkbox"/>	1. Age
		Residing at No. Road Sub-District
		District Province Postal Code or
	<input type="checkbox"/>	2. Mr. Pasu Loharjun Vice Chairman and Lead Independent Director Age 66
	Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, or	
<input type="checkbox"/>	3. Mr. Somkit Lertpaithoon Independent Director Age 66	
	Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, or	
<input type="checkbox"/>	4. Mr. Supanit Chaiyawat Independent Director Age 65	
	Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok	

Only one from the above four persons is my/our Proxy and votes on my/our behalf at the Shareholders' 2026 Annual General Meeting on April 17, 2026, at 2.00 p.m. through Electronic Means (E-AGM), or at any adjournment thereof to any other day, time and venue.

Any act undertaken by the Proxy in this meeting shall be deemed as my/our own act (s) in all respect.

Signed Appointer
 (.....)

Signed Proxy
 (.....)

Notice

The shareholder appointing the Proxy must authorize only one Proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to separately vote.

Proxy Form B (Fixed and Specific Details Form)
According to Regulation of Department of Business Development
Re: Form of Proxy (No. 5) B.E. 2550

Written at

Shareholders' Registration No.

Date Month Year

(1) I/We..... Nationality.....
 residing at No. Road Sub-District.....
 District Province Postal code

(2) being a shareholder of **Electricity Generating Public Company Limited** ("The Company")
 Holding the total amount of shares and have the right to vote equal to vote(s) as follows:
 ordinary shares shares and have the right to vote equal to vote(s)
 preference shares shares and have the right to vote equal to vote(s)

(3) Hereby appoint (May grant a proxy to the Company's Independent Director as listed below, with details set out in Attachment 11.)

(4)

Please mark (✓) in front of the Proxy's name (only one Proxy)	<input type="checkbox"/> 1. Age Residing at No. Road Sub-District District Province Postal Code or
	<input type="checkbox"/> 2. Mr. Pasu Loharjun Vice Chairmand and Lead Independent Director Age 66 Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, or
	<input type="checkbox"/> 3. Mr. Somkit Lertpaithoon Independent Director Age 66 Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, or
	<input type="checkbox"/> 4. Mr. Supanit Chaiyawat Independent Director Age 65 Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok

Only one from the above four persons is my/our Proxy and votes on my/our behalf at the Shareholders' 2026 Annual General Meeting on April 17, 2026, at 2.00 p.m. through Electronic Means (E-AGM), or at any adjournment thereof to any other day, time and venue.

(5) In this meeting, I/We hereby appoint my/our Proxy to vote as follows:

Agenda 1. To Consider and Approve the Minutes of the Shareholders' 2025 Annual General Meeting

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
- Approve Disapprove Abstain

Agenda 2. To Acknowledge the Company's Performances in 2025

This agenda is for acknowledgement and does not require voting.

Agenda 3. To Consider and Approve the Financial Statements for the year ended December 31, 2025

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
- Approve Disapprove Abstain

Agenda 4. To Consider and Approve the Dividend Payment from Operating Results of 2025

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
- Approve Disapprove Abstain

Agenda 5. To Consider the Appointment of the Auditors and to Determine the Audit Fee

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
- Approve Disapprove Abstain

Agenda 6. To Consider and Determine the Directors' Remuneration

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
- Approve Disapprove Abstain

Agenda 7. To Consider and Elect Directors to Replace the Retiring Directors

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
- To elect all directors
- Approve Disapprove Abstain
- To elect each director individually
- Ms. Parichart Sthapitanonda
- Approve Disapprove Abstain
- Mrs. Raweewan Bhuridej
- Approve Disapprove Abstain
- Mr. Toshihiro Oki
- Approve Disapprove Abstain
- Mr. Masatoshi Inoue
- Approve Disapprove Abstain
- Mr. Christopher Robert Starling
- Approve Disapprove Abstain

Agenda 8. To Consider Other Matters (if any)

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
- Approve Disapprove Abstain

- (6) Voting of the Proxy in any agenda which is not consistent with this Proxy shall be deemed invalid and shall not be a voting of me/us as the shareholder.
- (7) In case I/we have not stated my/our instruction in any agenda, or have not clearly specified it, or in case this meeting has to consider or vote in any matter other than the agendas stated therein, as well as there is any change of any fact, in such cases the Proxy shall be entitled to consider and vote on my/our behalf as the Proxy deems appropriate.

Any act undertaken by the Proxy in this meeting, except for any voting undertaken by the Proxy which is inconsistent with my/our instruction stated in this Proxy, shall be deemed as my/our own act(s) in all respect.

Signed Appointer
(.....)

Signed Proxy
(.....)

Notice

1. The shareholder appointing the Proxy must authorize only one Proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to separately vote.
2. In the agenda to consider the election of directors, the voter may either elect an individual person or all proposed directors.
3. In the event that there are agendas other than the agendas provided in this Proxy form, the Proxy shall be entitled to specify his/her voting in the attachment annexed to this Form B Proxy.

Allonge annexed to the Proxy Form B

Proxy of the Shareholder of Electricity Generating Public Company Limited for the Shareholders' 2026 Annual General Meeting to be held on April 17, 2026 at 2.00 p.m. through Electronic Means (E-AGM), or at any adjournment thereof to any other date, time and venue.

Agenda Subject

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve Disapprove Abstain

Agenda Subject

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve Disapprove Abstain

Agenda Subject

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve Disapprove Abstain

Agenda Subject

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve Disapprove Abstain

Agenda Subject

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve Disapprove Abstain

Agenda Subject

- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve Disapprove Abstain

Agenda Subject: To Consider and Elect Directors to Replace the Retiring Directors

Name:

- Approve Disapprove Abstain

Name:

- Approve Disapprove Abstain

Name:

- Approve Disapprove Abstain

Name:

- Approve Disapprove Abstain

Name:

- Approve Disapprove Abstain

**PROXY FORM C (FOR FOREIGN SHAREHOLDER
APPOINTING CUSTODIAN IN THAILAND)**
According to Regulation of Department of Business Development
Re: Form of Proxy (No. 5) B.E. 2550

Written at

Date Month Year

- (1) I/We.....
 Office residing at No. Road Sub-District..... District
 Province Zip code as the Custodian for the securities of.....
 who is the shareholders of
 Electricity Generating Public Company Limited,
 holding the total amount of shares and have the right to vote equal to vote(s) as follows:
 ordinary shares shares and have the right to vote equal to vote(s)
 preference shares shares and have the right to vote equal to vote(s)

- (2) Hereby appoint (May grant a proxy to the Company's Independent Director as listed below, with details set out in Attachment 11.)

(3)

- | | |
|---|---|
| Please mark
(✓) in front
of the Proxy's
name (only
one Proxy) | <input type="checkbox"/> 1. Age
Residing at No. Road Sub-District
District Province Postal Code or
<input type="checkbox"/> 2. Mr. Pasu Loharjun Vice Chairman and Lead Independent Director Age 66
Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, or
<input type="checkbox"/> 3. Mr. Somkit Lertpaithoon Independent Director Age 66
Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, or
<input type="checkbox"/> 4. Mr. Supanit Chaiyawat Independent Director Age 65
Residing at No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok |
|---|---|

Only one from the above four persons is my/our Proxy and votes on my/our behalf at the Shareholders' 2026 Annual General Meeting on April 17, 2026, at 2.00 p.m. through Electronic Means (E-AGM), or at any adjournment thereof to any other day, time and venue.

- (4) In this meeting, I/We hereby appoint my/our Proxy to attend and vote as follows:

Proxy for all shares held and entitled to vote.

Proxy for partial shares of.

Ordinary Shares shares and entitling to vote Votes

Preference Shares shares and entitling to vote Votes

Total voting right Votes

- (5) In this meeting, I/We hereby appoint my/our Proxy to vote as follows:

(1) Agenda 1. To Consider and Approve the Minutes of the Shareholders' 2025 Annual General Meeting

(A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.

(B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:

Approve..... Shares Disapprove Shares Abstain Shares

(2) Agenda 2. To Acknowledge the Company's Performances in 2025

This agenda is for acknowledgement and does not require voting.

(3) Agenda 3. To Consider and Approve the Financial Statements for the year ended December 31, 2025

(A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.

(B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:

Approve..... Shares Disapprove Shares Abstain Shares

(4) Agenda 4. To Consider and Approve the Dividend Payment from Operating Results of 2025

(A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.

(B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:

Approve..... Shares Disapprove Shares Abstain Shares

(5) Agenda 6. To Consider the Appointment of the Auditors and to Determine the Audit Fee

(A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.

(B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:

Approve..... Shares Disapprove Shares Abstain Shares

(6) Agenda 6. To Consider and Determine the Directors' Remuneration

(A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.

(B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:

Approve..... Shares Disapprove Shares Abstain Shares

(7) Agenda 7. To Consider and Elect Directors to Replace the Retiring Directors

(A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.

(B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:

To elect all directors shares

Approve..... Shares Disapprove Shares Abstain Shares

To elect each director individually

Ms. Parichart Sthapitanonda

Approve..... Shares Disapprove Shares Abstain Shares

Mrs. Raweevan Bhuridej

Approve..... Shares Disapprove Shares Abstain Shares

Mr. Toshihiro Oki

Approve..... Shares Disapprove Shares Abstain Shares

Mr. Masatoshi Inoue

Approve..... Shares Disapprove Shares Abstain Shares

Ms. Christopher Robert Starling

Approve..... Shares Disapprove Shares Abstain Shares

(8) Agenda 8. To Consider Other Matters (if any)

(A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.

(B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:

Approve..... Shares Disapprove Shares Abstain Shares

- (6) Voting of the Proxy in any agenda which is not consistent with this Proxy shall be deemed invalid and shall not be a voting of me/us as the shareholder.
- (7) In case I/we have not stated my/our instruction in any agenda, or have not clearly specified it, or in case this meeting has to consider or vote in any matter other than the agendas stated therein, as well as there is any change of any fact, in such cases the Proxy shall be entitled to consider and vote on my/our behalf as the Proxy deems appropriate.

Any act undertaken by the Proxy in this meeting, except for any voting undertaken by the Proxy which is inconsistent with my/our instruction stated in this Proxy, shall be deemed as my/our own act (s) in all respect.

Signed Appointer
(.....)

Signed Proxy
(.....)

Notice

- 1. This Proxy Form C shall be used only in the event that the shareholders named in the shareholder Registered Book are foreign investor(s) and appointing custodian in Thailand to be his/her/their custody and managing his/her/their shares securities.
- 2. Supporting documents required to be attached with this Proxy are:
 - (1) Power of Attorney from shareholder, appointing custodian to have authority to sign the Proxy and
 - (2) The evidence, certifying that the person who signs the Proxy is authorized to engage in custodian business.
- 3. The shareholder appointing the Proxy must authorize only one Proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to separately vote.
- 4. In the agenda to consider the election of directors, the voter may either elect an individual person or all proposed directors.
- 5. In the event that there are agendas other than the agendas provided in this Proxy form, the Proxy shall be entitled to specify his/her voting in the attachment annexed to this Form C Proxy.

Allonge annexed to the Form of Proxy C.

Proxy of the Shareholder of Electricity Generating Public Company Limited for the Shareholders' 2026 Annual General Meeting to be held on April 17, 2026, at 2.00 p.m. through Electronic Means (E-AGM), at any adjournment thereof to any other date, time and venue.

.....

- Agenda Subject
- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve.....shares Disapprove shares Abstain..... shares

- Agenda Subject
- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve.....shares Disapprove shares Abstain..... shares

- Agenda Subject
- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve.....shares Disapprove shares Abstain..... shares

- Agenda Subject
- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve.....shares Disapprove shares Abstain..... shares

- Agenda Subject
- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve.....shares Disapprove shares Abstain..... shares

- Agenda Subject
- (A) The Proxy is entitled to consider and vote in lieu of me/us in all respects as deemed appropriate.
- (B) The Proxy shall vote in accordance with my/our instruction as marked (✓) in the selected agendas herein:
 - Approve.....shares Disapprove shares Abstain..... shares

- Agenda Subject Election of Directors (continued)
- Name :
- Approve.....shares Disapprove shares Abstain..... shares
- Name :
- Approve.....shares Disapprove shares Abstain..... shares
- Name :
- Approve.....shares Disapprove shares Abstain..... shares
- Name :
- Approve.....shares Disapprove shares Abstain..... shares
- Name :
- Approve.....shares Disapprove shares Abstain..... shares

Profiles of the Independent Directors as Volunteer Proxies for the Shareholders' 2026 Annual General Meeting

Name	Position	Age	Address	Interest in any agenda item	Special conflict of Interest
Mr. Pasu Loharjun	<ul style="list-style-type: none"> ● Vice Chairman ● Lead Independent Director ● Chairman of Corporate Governance and Sustainability Committee ● Member of Nomination and Remuneration Committee 	66	No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, 10210	6	None
Mr. Somkit Lertpaithoon	<ul style="list-style-type: none"> ● Independent Director ● Member of Nomination and Remuneration Committee ● Member of Risk Oversight Committee ● Member of Corporate Governance and Sustainability Committee 	66	No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, 10210	6	None
Mr. Supanit Chaiyawat	<ul style="list-style-type: none"> ● Independent Director ● Member of Corporate Governance and Sustainability Committee 	65	No. 222, EGCO Tower, Vibhavadi Rangsit Road, Tungsonghong, Laksi, Bangkok, 10210	6	None

Articles of Association
of
Electricity Generating Public Company Limited

SHAREHOLDERS' MEETING

1. Calling of Shareholders' Meeting

Article 29. The Board of Directors shall hold an annual ordinary meeting of shareholders within four months from the end of the fiscal year of the Company. The agenda to be transacted at such meeting shall include the following:

- (1) To acknowledge the annual report of the Board of Directors.
- (2) To consider and approve the balance sheet and the profit and loss statement.
- (3) To consider appropriation of the profit.
- (4) To elect Directors in place of those retiring by rotation.
- (5) To appoint an auditor and specify the remuneration for the auditor.
- (6) Other businesses.

Other meeting of shareholders in addition to the meeting under first paragraph shall be called extra-ordinary meetings. The board of directors may convene an extra-ordinary meeting of shareholders any time it deems expedient or one or more shareholders holding the aggregate number of shares of not less than ten percent of the total number of shares sold may, by subscribing their names, request the board of directors in writing to call an extraordinary meeting at any time, but the reasons for calling such meetings shall be clearly stated in such request. In this regard, the board of directors shall proceed to call a meeting of shareholders to be held within forty-five days as from the date the request in writing from the shareholders is received.

In case the board of directors fails to arrange for the meeting within such period under second paragraph, the shareholders who have subscribed their names or other shareholders holding the required aggregate number of shares may themselves call the meeting within forty-five days as from the date of expiration of the period under second paragraph. In such case, the meeting is deemed to be shareholders' meeting called by the board of directors and the Company shall be responsible for necessary expenses as may be incurred in the course of convening such meeting and the Company shall reasonably provide facilitation.

In the case where, at the meeting called by the shareholders under third paragraph, the number of the shareholders presented does not constitute quorum as prescribed in Article 32, the shareholders under third paragraph shall jointly compensate the Company for the expenses incurred in arrangements for holding that meeting.

Article 30. In summoning a shareholders meeting, the Board of Directors shall prepare a notice specifying the place, date, time, agenda and matters to be proposed to the meeting; as well as adequate details that clearly indicate whether such matters are proposed for acknowledgement, approval, or consideration, as the case may be; and the Board's opinions on such matters. The notice shall be sent to the shareholders and the Registrar not less than seven days prior to the date of the meeting and be published in a newspaper or via electronic means according to the criteria prescribed by laws for 3 consecutive days not less than three days prior to the date of the meeting.

The shareholders' meeting shall be held at the location of the head office or any other place as the Board deems appropriate.

2. Proxy

Article 31. For every shareholders' meeting, a shareholder may appoint a proxy who has reached maturity to attend the meeting and vote on his behalf.

The instrument appointing a proxy shall be in accordance with the form specified by the Registrar. The proxy shall submit the said instrument to the Chairman or the person designated by the Chairman before entering the meeting.

In voting, the proxy shall have the same number of votes as are vested in the all grantors off proxy who is entitle to vote at that time, unless the proxy informs the meeting prior to the voting that he shall exercise the voting right of particular grantors; for such matter, the proxy shall specify the name of the shareholder granting the proxy and the number of shares held by him.

3. Quorum

Article 32. At a shareholders' meeting, there shall be not less than 25 shareholders and proxies (if any) or not less than half the total number of shareholders holding altogether not less than one-third the total issued shares attending the meeting to constitute a quorum.

If any shareholders' meeting, the number of shareholders attending the meeting does not constitute a quorum within one hour after the appointed time, the meeting shall be cancelled if it was summoned by the requisition of shareholders. If the meeting was not summoned by the requisition of shareholders, another meeting shall be summoned and a notice summoning the meeting shall be sent to the shareholders not less than seven days before the meeting. At such subsequent no quorum shall be necessary.

Article 33. The Chairman of the Board of Directors shall be the Chairman of the shareholders' meeting. In the event that the Chairman is absent or unable to perform his duties, if there exists a Vice-Chairman, he shall preside over the meeting. If there is no Vice-Chairman or if there is but he is unable to perform his duty, the shareholders present shall elect one of them to act as chairman of the meeting.

Article 34. The Chairman of the shareholders' meeting shall be responsible for conducting the meeting in accordance with the Articles of Association. The Chairman shall conduct the meeting in order of agenda as arranged in the notice of the meeting unless the meeting resolves to change the order of the agenda with votes not less than two-thirds the number of shareholders present.

Upon concluding the meeting pursuant to the first paragraph, shareholders holding an aggregate number of shares not less than one-third of the total number of shares sold may request the meeting to consider other matters in addition to those specified in the notice of the meeting.

In the event that the meeting is unable to conclude the meeting pursuant to the first paragraph or unable to conclude the consideration of additional matters as requested by shareholders pursuant to the second paragraph, as the case may be, and it becomes necessary to postpone the meeting, the meeting shall specify the place, date and time for the subsequent meeting. The Board of Directors shall send a notice of the meeting specifying the place, date, time and agenda of the meeting to the shareholders not less than 7 days prior to the date of the meeting. The notice shall be published in a newspaper or via electronic means according to the criteria prescribed by laws for 3 consecutive days and not less than three days prior to the date of the meeting.

4. Voting

Article 35. Voting in shareholders' meeting shall be conducted as follows:

- (1) Unless otherwise provided herein, for each voting, each shareholder shall have number of votes equivalent to the number of shares held by him; one share shall count as one vote.
- (2) Unless otherwise requested by the least five shareholders and resolved as such, voting shall be conducted openly. If voting shall be conducted by taking a poll, it shall be take in such a manner as directed by the Chairman

Article 36. Unless otherwise provide herein, a resolution passed by the Shareholders meeting shall require the following number of votes:

- (1) In normal cases, a resolution shall be adopted by the majority votes of shareholders present and voting. In the case of equal voting, the Chairman of the meeting shall have a casting vote.

- (2) In the following cases, a resolution shall be adopted by a vote of not less than four-fifths of the total votes of the Shareholders present and entitled to vote:
- (a) the execution, amendment or termination of a contract concerning the leasing, in whole or essential part, of the Business;
 - (b) the dissolution or amalgamation of the Company;
 - (c) any changes in or amendment to the Memorandum of Association or Article of Association;
 - (d) the assignment to other Person to assume responsibility for the management of the Business of the Company;
 - (e) the appointment and removal of any Director or any change in the number of Directors;
 - (f) the issuance of preference shares, debentures, warrants or other securities (other than ordinary Shares) by the Company or any alteration of the existing rights pertaining thereto;
 - (g) any new business, any change in the nature of the Business and any material acquisitions of the Business of the Company; and
 - (h) any capital increase or reduction or any other actions which by law require at least three-fourth majority of all of votes of the Shareholders present and entitled to vote.
- (3) A resolution shall be adopted by a vote of not less than three-fourths of the total votes of the Shareholders present and entitled to vote in the case where the current Notification of the Stock Exchange of Thailand requires an affirmative vote of not less than three-fourths of the Shareholders meeting, including those governing the connected transactions to be entered into by the Company or the subsidiary company, or the acquisition or disposal of assets of the Company or the subsidiary company in accordance with the Notification of the Stock Exchange of Thailand.

BOARD OF DIRECTORS

1. Director's Qualifications

Article 13. The Board of Directors shall have the required qualifications and not have any prohibited characteristics as provided by the Public Company Act. The Board of Directors shall comprise of not less than 5 Directors and not exceeding 15 Directors who shall be elected by Shareholders, provided that not less than half of the Directors must reside in Thailand.

Article 22. A Director may or may not be a shareholder of the Company.

2. Director's Remuneration

Article 14. Directors shall be entitled to remuneration in the form of salary, meeting allowances, other allowances, or bonus.

3. Appointment of Directors

Article 16. The shareholders' meeting shall appoint directors in accordance with the following rules and procedures:

- (1) Each shareholder shall be entitled to the number of votes equivalent to the number of share held by that person; one share shall have one vote.
- (2) Each shareholder shall elect one or more directors, provided that the shareholders shall not exercise their votes in excess of the number of directors required at such time.
- (3) In the case that a shareholder elects more than one director, the shareholder may exercise all the votes he has, provided that he may not unequally split his votes among any such persons.
- (4) The persons receiving the highest number of votes in respective order shall be appointed directors depending on the requirement of directors set at such time. In the event that a number of persons receives an equal number of votes for the last directorship rendering the number of directors more than is required at such time, the Chairman of the meeting shall have a casting vote.

Article 17. At every annual ordinary meeting, one-third of the directors shall retire from office. If the number of directors is not a multiple of three then the number nearest to one-third must retire from office.

The Directors who are to retire during the first and second year following the registration of the Company shall be drawn by lots. In every subsequent year, the directors who have been longest in office shall retire.

A retired Director is eligible for re-election.

ACCOUNTS, FINANCE AND AUDITION

1. Audition

Article 39. The Board of Directors shall arrange for making a balance sheet and a profit and loss statement on the last day of the fiscal year of the Company and submit them to the shareholders meeting for approval at the annual ordinary meeting. Prior to submitting them to the shareholders'

meeting, the Board of Directors shall arrange for the balance sheet and the profit and loss statement to be audited.

Article 40. The Board of Directors shall send the following documents to the shareholders together with the notice summoning the annual ordinary meeting.

- (1) copies of the audited balance sheet and profit and loss statement together with the report from the auditor thereon;
- (2) annual report of the Board of Directors.

2. Dividend Payment and Net Profit Appropriation

Article 41. Dividends shall be paid only from profit and not from any other type of fund. In the case that the Company has sustained any accumulated loss, no dividend shall be paid.

Dividends shall be divided equally in accordance with the number of shares and by approval of the shareholders' meeting.

The Board of Directors may pay interim dividends from time to time to shareholders if the Company's profit is adequate for doing so. The Board shall then report the same to the shareholder at the next meeting.

Dividends shall be paid within one month from the date the resolution of the shareholders' meeting or the Board of Directors was adopted, as the case may be. A written notice shall be sent to the shareholders and a notice of payment of dividend shall also be published in the newspaper or via electronic means according to the criteria prescribed by laws.

Articles 42. The Company shall appropriate not less than five percent of the annual net profit to a reserve fund, deduct from the accumulated loss carried forward (if any) until the reserve fund reaches not less than ten percent of the registered capital.

The Board of Directors may propose to the shareholders' meeting that the reserved fund so used for operating the company's business.

**Privacy Notice for Shareholder, Proxy, and Attendee at the Shareholders' 2026 Annual General Meeting
in accordance with the Personal Data Protection Act B.E. 2562 (2019)**

Electricity Generating Public Company Limited ("the Company") is greatly aware of the importance of the protection of your personal data by providing the protection measures used for the personal data of the Attendees of the Shareholders' 2026 Annual General Meeting in accordance with the Personal Data Protection Act B.E. 2562 (2019) ("PDPA"). The Company hereby provides the following information in order to comply with the PDPA.

Objective and Necessity in Collecting Your Personal Data and Personal Data to Be Collected

When you proceed with the registration as an attendee, as well as a proxy for voting in the Shareholders' 2026 Annual General Meeting, it is necessary for the Company to collect your personal data as you have submitted to the Company, and also to collect and use your personal data which the Company received from Thailand Securities Depository Company Limited ("TSD"), including name, surname, address, telephone number, identification card number, passport number, and data regarding shares, etc., to be used for the following purposes:

1. Inviting to the Shareholders' 2026 Annual General Meeting, holding the Annual General Meeting of Shareholders as required by law, and proceeding with activities regarding the resolution of the Annual General Meeting of Shareholders, such as dividend payment; and
2. Delivery of 56-1 One Report as requested by shareholders.

In addition, the Company is also required to disclose and share your personal data with third persons and other juristic persons that are not the Company group ("third person") for the purposes of collecting abovementioned personal data under the provisions of relevant laws, such as Ministry of Commerce, Securities and Exchange Commission, and Securities Exchange of Thailand, etc.

Retention Periods for Personal Data

The Company will retain your personal data in confidential under the provisions of the PDPA for the time required to serve the purposes of the abovementioned activities and will delete your personal information immediately when such personal data is no longer necessary for the purposes stated in this letter.

Rights of Data Owner

As the owner of the personal data, you have the rights as stipulated in the PDPA, which include the right to withdraw the consent; however, the withdrawal of consent shall not affect the collection, use, or disclosure of personal data that you have already given consent legally, right to access and obtain copy of your personal data, right to transfer your personal data according to the method stipulated by law, right to object the collection, use, or disclosure of your personal data, right to request erasure or destruction of your personal data, right to request restriction of the use of your personal data, right to correct your personal data, and right to file a complaint to the Personal Data Protection Committee.

Contacting the Company

You can exercise any of the aforementioned rights or make any other request regarding your personal data by contacting the Corporate Secretary Division at 02-998 5020-27 or CS@egco.com.

-English-



บริการธุรกิจครบ

EGCO
GROUP

To

Corporate Secretary Division
Electricity Generating Public Company Limited
222 EGCO Tower, 13th Floor
Vibhavadi Rangsit Road, Tungsonghong,
Laksi, Bangkok 10210

ใบอนุญาตเลขที่ ปณ. (น)/3439 ปณศ. หลักสี่
ถ้าฝากส่งในประเทศไม่ต้องผนึกตราไปรษณียากร